Investor Presentation

July/August 2026

H2O America

Forward-Looking Statements

Safe Harbor

This presentation contains forward-looking statements within the meaning of the federal securities laws relating to future events and future results of H2O America and its subsidiaries that are based on current expectations, estimates, forecasts, and projections about H2O America and its subsidiaries and the industries in which H2O America and its subsidiaries operate and the beliefs and assumptions of the management of H2O America. Some of these forward-looking statements can be identified by the use of forward-looking words such as "believes," "expects," "estimates," "anticipates," "intends," "seeks," "plans," "projects," "may," "should," "will," "approximately, " "strategy," or the negative of those words or other comparable terminology. These forward-looking statements are only predictions and are subject to risks, uncertainties, and assumptions that are difficult to predict. Therefore, actual results may differ materially and adversely from those expressed in any forward-looking statements. The accuracy of such statements is subject to a number of risks, uncertainties and assumptions including, but not limited to, the following factors: (1) the risks associated with the proposed transactions with Quadvest, including, the risk of the proposed transactions not closing on the anticipated timeline, or at all, the ability to obtain required regulatory approvals, and the ability to successfully integrate Quadvest's operations and realize the projected financial and other benefits of the proposed transactions; (2) the effect of water, utility, environmental and other governmental policies and regulations, including regulatory actions concerning rates, authorized return on equity, authorized capital structures, capital expenditures, PFAS and other decisions; (3) changes in demand for water and other services; (4) unanticipated weather conditions and changes in seasonality including those affecting water supply and customer usage; (5) the effect of the impact of climate change; (6) unexpected costs, charges or expenses; (7) our ability to successfully evaluate investments in new business and growth initiatives; (8) contamination of our water supplies and damage or failure of our water equipment and infrastructure; (9) the risk of work stoppages, strikes and other labor-related actions; (10) catastrophic events such as fires, earthquakes, explosions, floods, ice storms, tornadoes, hurricanes, terrorist acts, physical attacks, cyber-attacks, epidemic, or similar occurrences; (11) changes in general economic, political, legislative, business and financial market conditions; and (12) the ability to obtain financing on favorable terms, or at all (including the financing for the proposed transactions with Quadvest in a timely manner), which can be affected by various factors, including credit ratings, changes in interest rates, compliance with regulatory requirements, compliance with the terms and conditions of our outstanding indebtedness, and general market and economic conditions The risks, uncertainties and other factors may cause the actual results, performance or achievements of H2O America to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements.

Results for a quarter are not indicative of results for a full year due to seasonality and other factors. In addition, actual results, performance or achievements are subject to other risks and uncertainties that relate more broadly to our overall business, including those more fully described in our filings with the SEC, including our most recent reports on Form 10-K, Form 10-Q and Form 8-K. Forward-looking statements are not guarantees of future performance, and speak only as of the date made, and H2O America undertakes no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events, or otherwise, except as required by law.

Our Investment Thesis in Seven Slides

Strategy for Continued Growth

Capital Expenditures (CapEx)

- Invest in needed water/wastewater utility infrastructure while earning a return “of and on” that investment
- Plan to invest $2.7B[1] over the 2026-30 period, subject to regulatory approval
- Leverage era of infrastructure replacement to deliver value for customers and shareholders – target replacing 1% of distribution pipelines annually

Constructive Regulatory Environments

- Experienced and highly regarded regulatory teams working cooperatively with state commissions and other key constituents to align customer and shareholder interests
- Regulatory lag minimized through forward-looking test year in California and infrastructure replacement/PFAS surcharge mechanisms in Connecticut, Maine and Texas

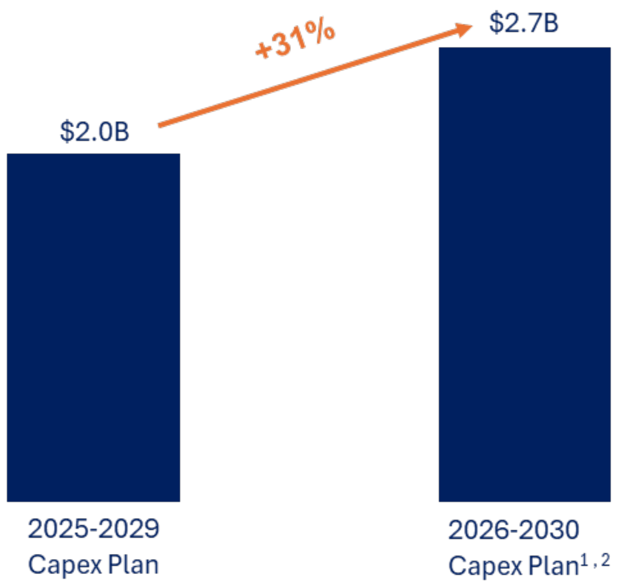
Acquisitions and Customer Growth Across Our National Footprint

- Strong growth in Texas with pending deals Quadvest and Cibolo Valley wastewater treatment plant expected to close during the second half of 2026
- Focused on regulated water and wastewater systems; plan to be opportunistic, with a focus on growth potential

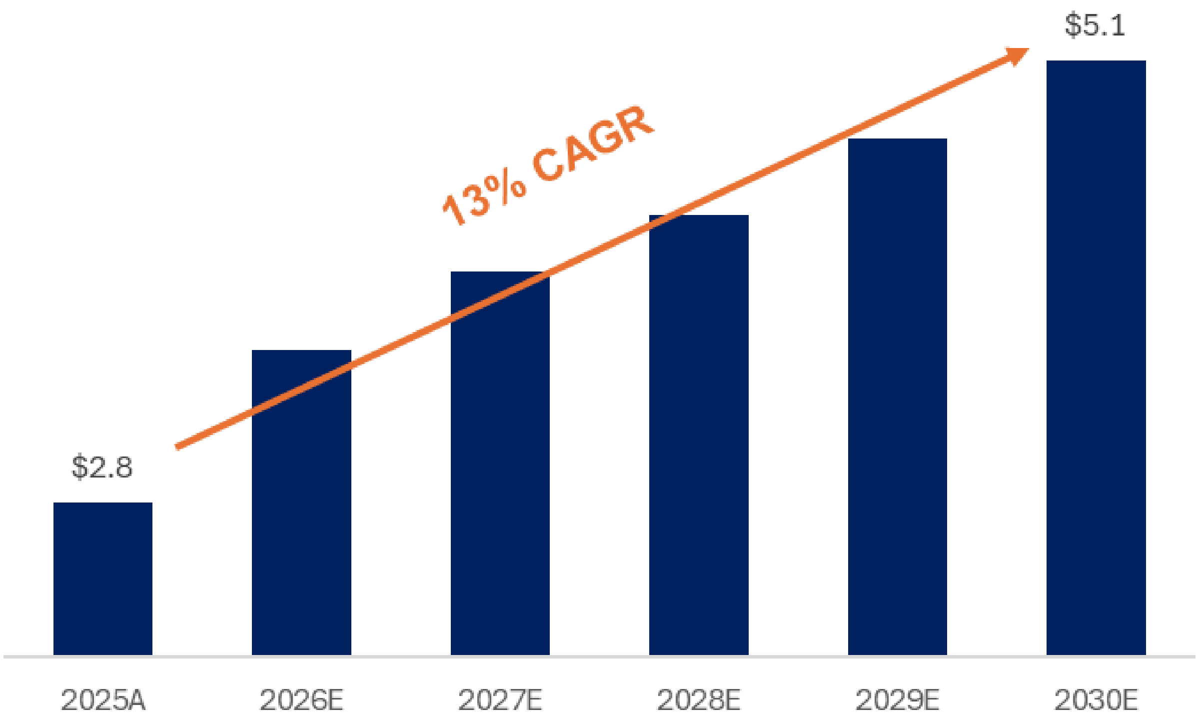
[1]Includes expenditures for cloud-based systems recorded as deferred assets; also includes elevated level of planned investments in Texas following the anticipated closing of our pending Texas acquisitions.

CapEx + Quadvest = Attractive Rate Base Growth

The 31% increase in our 5-year capex plan is driven by higher pipeline replacement work, PFAS compliance spend and elevated levels of planned resiliency and reliability investments



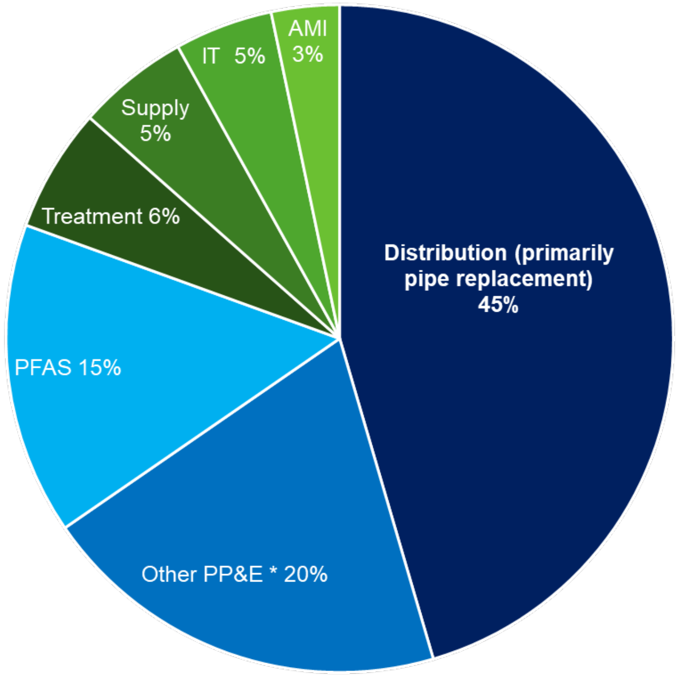
$2.7B capex budget plus the addition of Quadvest drives a projected 13% rate base CAGR off 2025A



[1]Includes expenditures for cloud-based systems recorded as deferred assets
[2]Includes elevated level of planned investments in Texas following the anticipated closing of our pending acquisitions (whereas the 2025-29 plan did not)

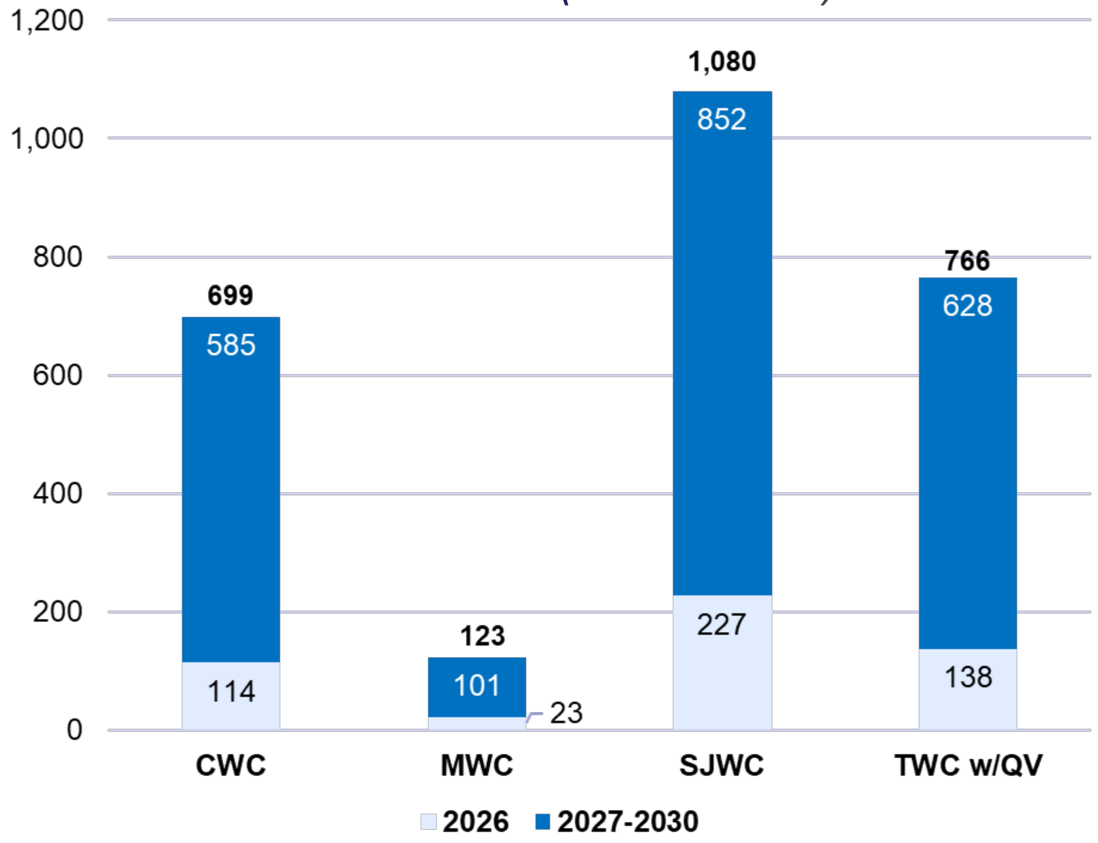
Breaking Down the 2026-30 CapEx Plan

Nearly half of 2026-30 budget is distribution system investments

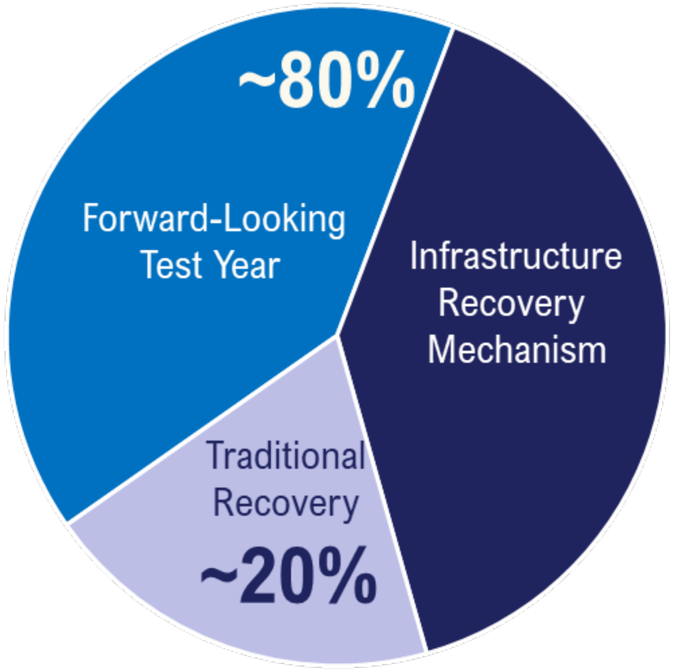


* Other PP&E includes pump station and equipment, reservoir and tanks & other equipment

Planned CapEx by State 2026 - 2030[1] *($ in millions)*



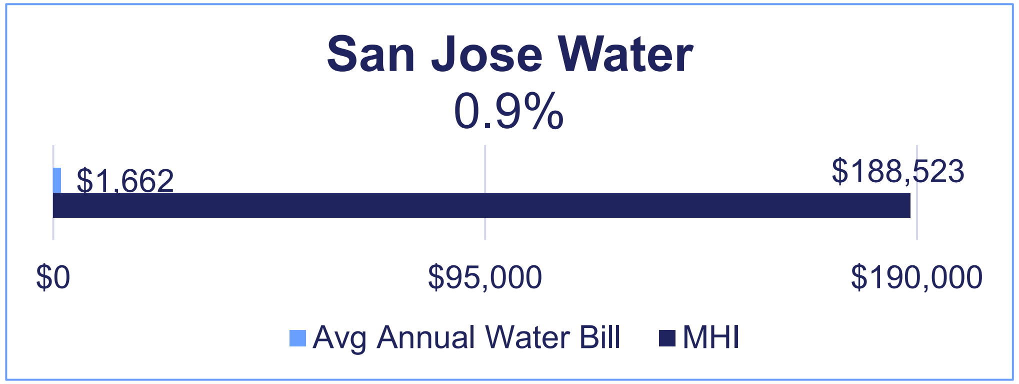
Roughly 80% of 2026-30 budget qualify for timely regulatory recovery[2]

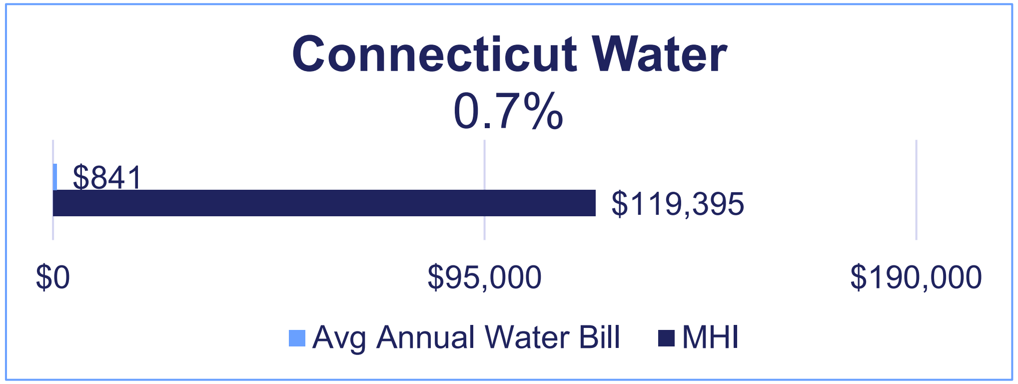


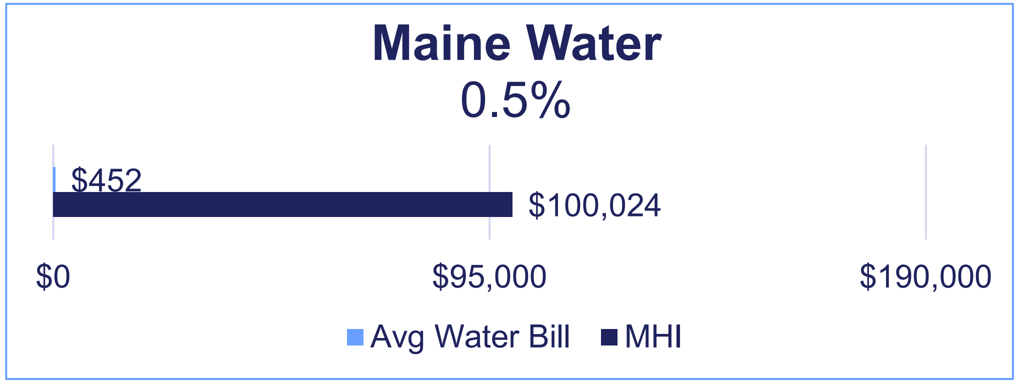
[1]Includes expenditures for cloud-based systems recorded as deferred assets; TWC includes elevated level of planned investments in Texas following the anticipated closing of our pending acquisitions.
[2]Based on budgeted investments or filings that qualify for infrastructure recovery mechanisms, including the recently enacted Water Quality Treatment Adjustment in Connecticut.

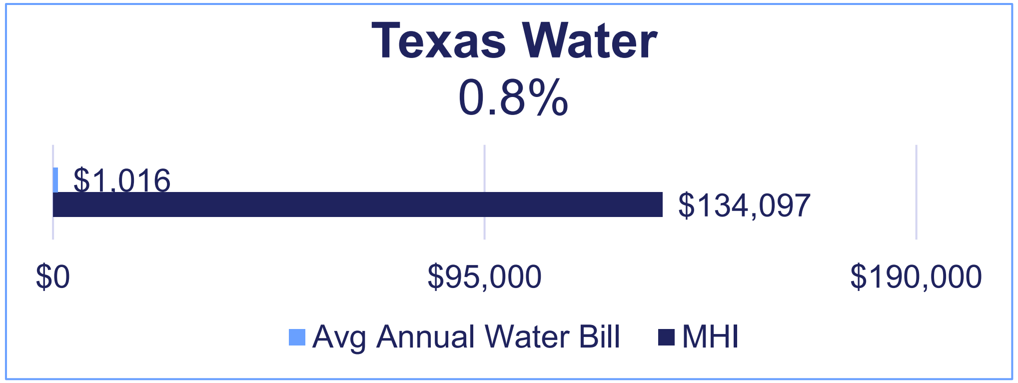
Affordable Customer Bills

Customer bills as a percentage of median household income[1]





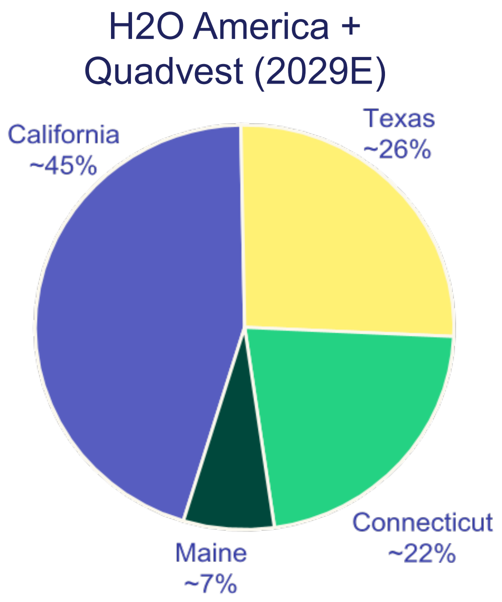




[1]as of 12/31/25, MHI = 2023 US Census weighted average of median household income for zip codes served based on data available through ESRI, escalated to 2025 based on state-specific U.S. Census historical data. Bill data is based on actual average residential customer usage for the prior 12 months at December 2025 rates in the largest division/service area.

Transformative Texas Acquisition

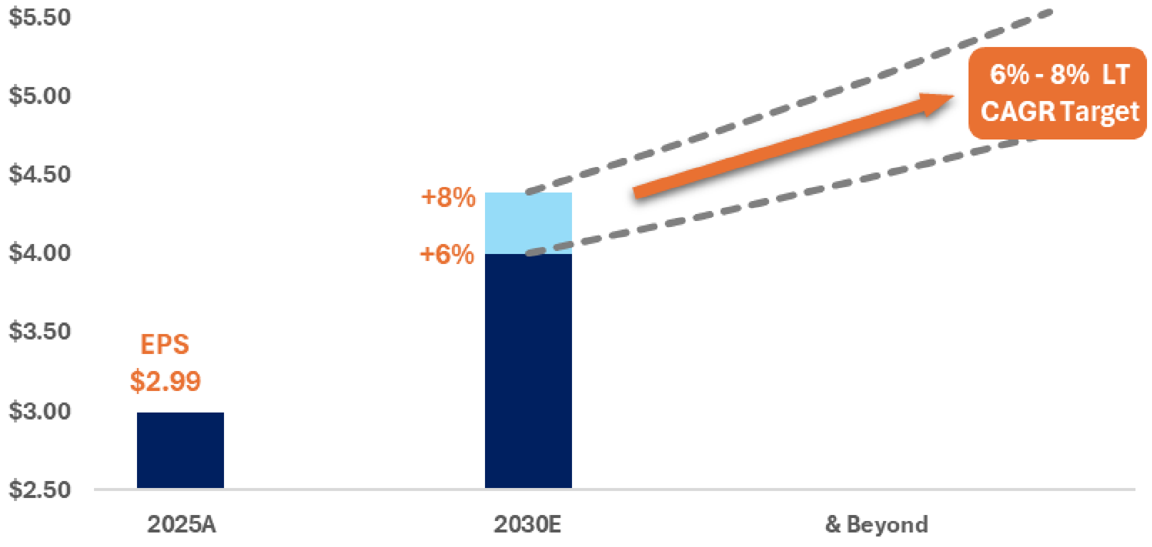
- Quadvest brings operational scale, a strong development pipeline, and increased exposure to one of U.S.'s fastest growing regions, Houston, TX[1]
- Quadvest has experienced double-digit customer growth and we expect Quadvest to drive TX from 8% of our customer base today to 26% by 2029
  - More than 59,000 active customers – grew by 5,400, or 10%, in the first half of 2026 after 7,400, or 16%, growth during 2025
  - Under contract and development pending of 98,900 at 6/30/26
- $540M total purchase price ($483.6M for regulated business; $56.4M for wholesale business)
- Using the Texas FMV approval process – ratemaking rate base for regulated business will be our $483.6 million purchase price (1.0x rate base)
  - Anticipate closing end of Q3/early Q4 of 2026
- Combined company general rate case expected to be filed in early 2027 with new rates effective in early 2028
- Transaction accretive in 2028 and meaningfully accretive to our long-term growth rate



[1]Source: U.S. Census Bureau April 2025 report "Some Metro Areas' Population Gains Reversed COVID-19 Era Trends"

6-8% Long-term EPS CAGR Guidance[1]

- Non-linear, 6-8% non-GAAP EPS growth rate
  - Anchored off 2025A adjusted diluted EPS of $2.99
  - Long-term nature reflects sustainable organic growth beyond 2030 supported by decades of elevated investment needs
- 2026E & 2027E EPS including Quadvest
  - Expect to fall below the ranges implied by our 6-8% CAGR
  - Quadvest dilution off standalone 2026 diluted EPS guidance midpoint of $3.13 could be in the 10-20% range (financing and D&A costs are a drag prior to 2027 TX GRC)
- Overall 2026-30E EPS CAGR off '25A
  - Expect to be at or above the top of 6-8% range driven by:
    - 5-year capex budget of $2.7 billion[2] plus Quadvest acquisition drives a projected 13% rate base CAGR
    - Anticipated Quadvest accretion beginning in 2028
    - Achieving fair and timely regulatory outcomes



[1] H2O America's earnings guidance is subject to numerous risks and uncertainties, including, without limitation, those factors described in the "Forward-Looking Statements" on slide 2 and the "Risk Factors" section of the company's annual and quarterly reports filed with the Securities and Exchange Commission. Because we are not able to predict certain potentially material items affecting diluted EPS on a GAAP basis, principally gains or losses on non-utility real estate transactions and expenses for merger and acquisition activities, we are unable to reconcile the fiscal year 2026 adjusted diluted earnings per share, a non-GAAP measure, to the diluted earnings per share, the most directly comparable measure in reliance on the "unreasonable efforts" exception set forth in the SEC rules.

[2] Includes expenditures for cloud-based systems recorded as deferred assets; TWC includes elevated level of planned investments in Texas following the anticipated closing of our pending acquisitions.

Financing & Credit Metric Update

- **Equity Issuances:**
  - No additional equity issuances expected through 2027
    - Our March 2026 equity raise, including the $400 million equity forward agreement, provides the equity needed to fund the Quadvest and Cibolo Valley acquisitions plus our normal capex needs
    - Until Quadvest closes, we have paid off our bank lines of credit and invested the cash balance ($104 million as of 6/30/26) in cash equivalents
- **Debt Issuances:**
  - $100-200 million of HoldCo & OpCo level debt for the Quadvest deal is still expected, though timing is flexible given upsized equity offering
- **Liquidity:** $369 million of our $370 million in bank lines of credit is available as of 6/30/26
- **FFO/Debt:**
  - 2026 financing plan designed to protect our ‘A’ category rating (S&P downgrade threshold is 11%)
  - Expect continued deleveraging throughout our 5-year plan

About Us

National Pure-Play Water/Wastewater: Local Expertise

Our Mission

We sustain life by delivering high-quality water and exceptional service while investing in the health and vitality of the communities we serve

5,400+
Miles of pipe

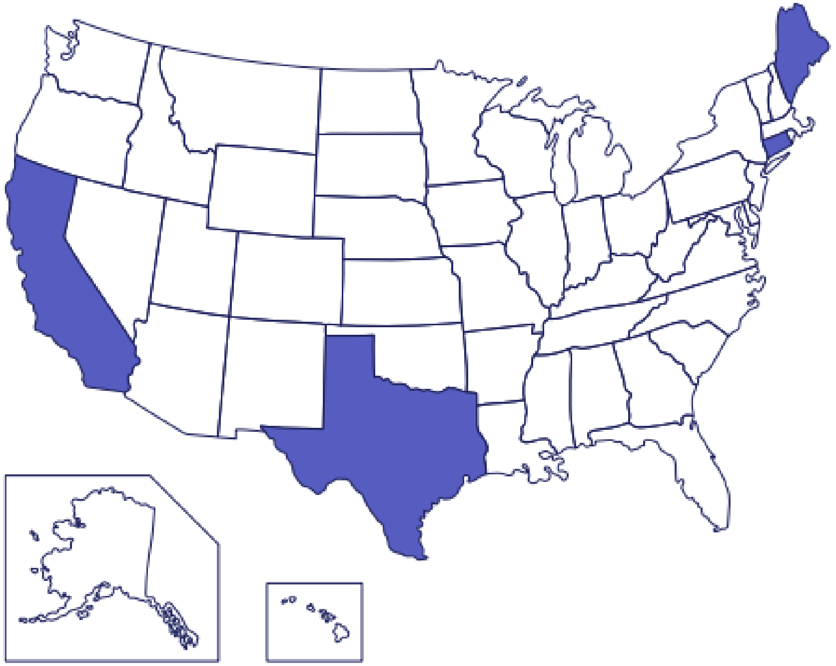
300+
Water storage facilities

39
Water treatment plants

160+
Pumping stations

400+
Wells

5
Wastewater facilities



Market Data[1]

As of July 28, 2026, unless otherwise noted:

- $4.6B Total Enterprise Value
- $2.7B Market Capitalization
- 2.7% Dividend Yield
- $801M Operating Revenue in 2025

Resources

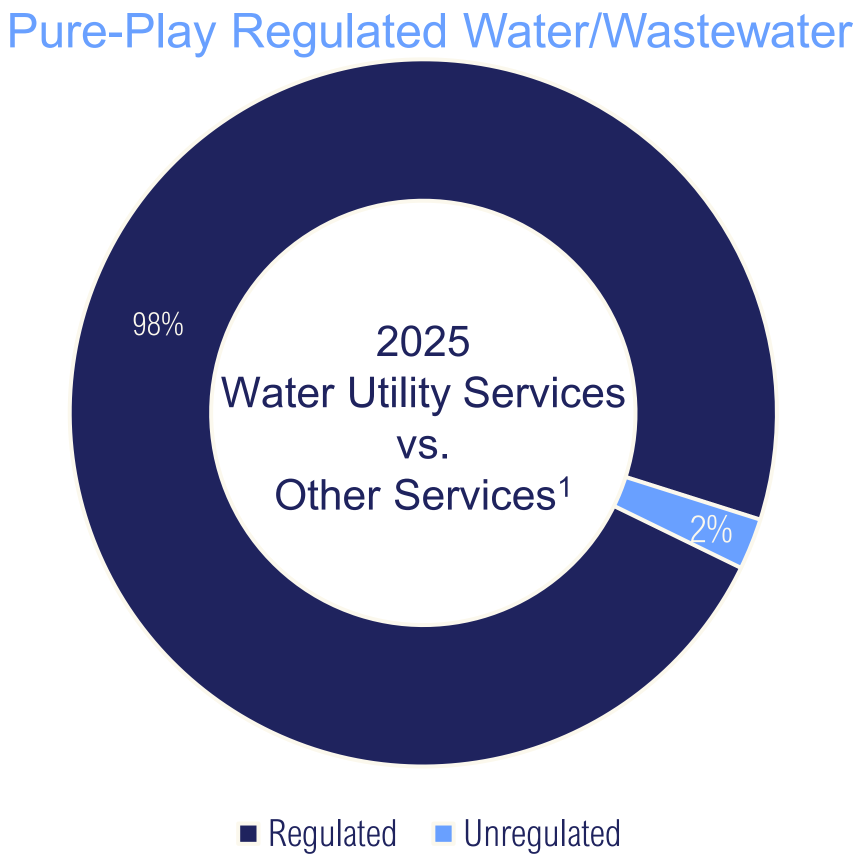
As of December 31, 2025, unless otherwise noted:

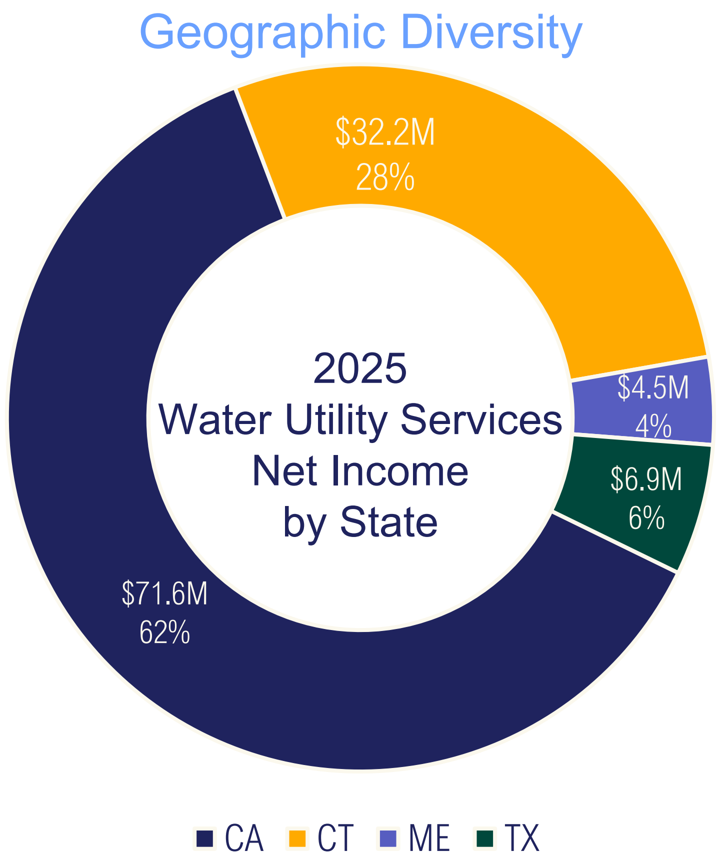
- 409,000 Water & Wastewater Connections Serving 1.6 million People
- $2.75B Rate Base[2]

[1] Source: Bloomberg
[2] An approximation of rate base, which includes net utility plant not yet included in rate base pending rate case filings/outcomes.

Strategically Diverse Business Model

- Economic, Weather and Regulatory Diversity





[1]2025 net income of the Water Utility Services segment and Other Services, excludes unallocated corporate.

Building Blocks for Delivering Value

Shareholders

- Focus on core water and wastewater
- Maintain constructive regulatory relationships
- Leverage regulatory compact and promote positive legislative outcomes
- Make needed infrastructure investments while earning a return “of and on” investments
- Deliver growth that adds shareholder value

Environment

- Sustainability is at the core of our business
- Passionate about stewardship and the value of water
- Protect and manage water and watersheds for the future
- Use available rate-making tools to encourage conservation
- Leverage technology to minimize water loss

Customers/Communities

- Provide high-quality water while supporting conservation
- Deliver world-class service
- High level of community engagement
- Customer financial assistance programs
- Be a Force for Good in the community

Employees

- Passionate employees delivering a life-sustaining service
- Values-based, team-oriented approach
- Healthy, safe and secure workplace
- Invest in education and leadership development for our water professionals

Key Investment Highlights

Growth – Capital and Customers

- 6-8% non-linear long-term diluted EPS growth rate anchored off 2025A adjusted diluted EPS of $2.99
  - Expect to be at or above the top end of 6-8% range for the 2026-30 period
- Invested $207M[1] in water/wastewater infrastructure through Q2 2026; on track to achieve FY2026 capex budget of $483M[1] (excludes Quadvest); plan to invest $2.7B[1] over the 2026-30 period, a 31% increase over the 2025-29 budget
- ~$400M CapEx estimate for per- and polyfluoroalkyl substances (PFAS) remediation, subject to regulatory approval
- TX customer base more than quadrupled between 2006 and 2025; operations in 4 of the 35 fastest-growing counties in the U.S.; Quadvest transaction in Houston area will add more than 158,000 active or under contract and pending development water/wastewater connections

Geographic and Regulatory Diversity

- Diversity of operations across four states helps to balance regulatory and weather risks
- Revenues largely decoupled from sales in CA (WCMA/FCBA) and CT (WRA) help stabilize earnings
- Regulatory lag minimized by forward test year in CA and infrastructure surcharge mechanisms in CT, ME & TX; new legislation supporting more timely capex recovery passed in CT and TX legislatures in 2025
- Good line of sight in CA with constructive regulatory outcomes: Cost of Capital filing deferred until May 2027 (maintains ROE and use of the Water Cost of Capital Mechanism through 2027) plus settled 2025-27 General Rate Case

Sustainable Business Approach

- Science-based target to reduce Scope 1 and 2 carbon emissions 50% by 2030; 41% reduction achieved 2019 to 2024
- Fostering environmental stewardship – our avg nationwide non-revenue water (<10%) is well below industry avg (~20%)
- Recognized in 2025 & 2026 by Newsweek: 'America's Most Responsible Companies'; 'America's Greenest Companies'

Strong Dividend Track Record

- 4.8% increase in annual dividend announced January 2026; consistent with $0.08 annual increase cadence
- 5.3% annual dividend CAGR over the past five years (2021-2026E)
- Paid a dividend for 80+ consecutive years with increases in past 58 consecutive years

[1]Includes expenditures for cloud-based systems recorded as deferred assets.

Growth Strategy

Strategy for Continued Growth

Capital Expenditures (CapEx)

- Invest in needed water/wastewater utility infrastructure while earning a return "of and on" that investment
- Plan to invest $2.7B[1] over the 2026-30 period, subject to regulatory approval
  - A 31% increase over prior 5-year plan driven by (1) increased pipeline replacement work, (2) an updated estimate of ~$400M to install treatment for PFAS and (3) elevated levels of planned resiliency and reliability investments
- Leverage era of infrastructure replacement to deliver value for customers and shareholders
  - Target replacing 1% of distribution pipelines annually (amounts to nearly $175M of annual investments)

Constructive Regulatory Environments

- Experienced and highly regarded regulatory teams working cooperatively with state commissions and other key constituents to align customer and shareholder interests
- Regulatory lag minimized through forward-looking test year in California and infrastructure replacement surcharge mechanisms in Connecticut, Maine and Texas
  - Water Quality and Treatment Adjustment mechanism for PFAS in Connecticut and future test year in Texas approved in 2025

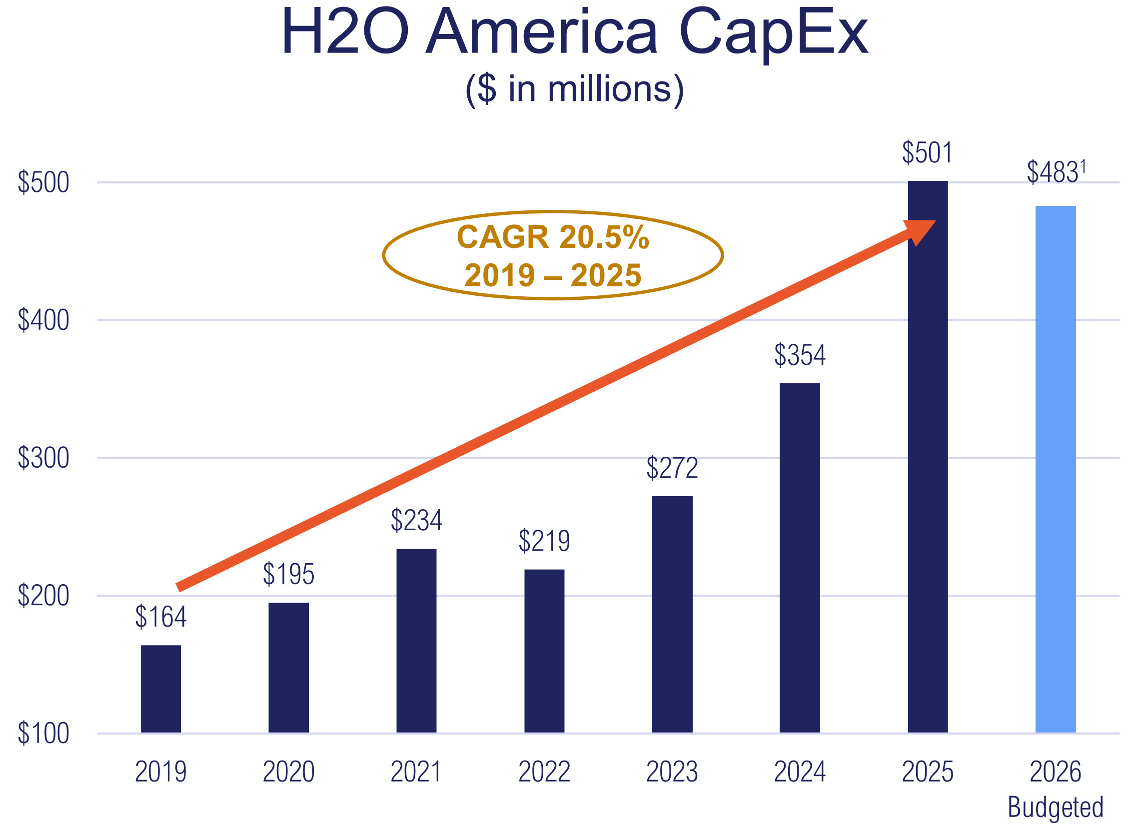
Acquisitions Across Our National Footprint

- Strong growth in Texas with pending deals Quadvest and Cibolo Valley wastewater treatment plant expected to close during the second half of 2026
- Focused on regulated water and wastewater systems; plan to be opportunistic, with a focus on growth potential

[1]Includes expenditures for cloud-based systems recorded as deferred assets; also includes elevated level of planned investments in Texas following the anticipated closing of our pending Texas acquisitions.

Meaningful Ramp in Infrastructure Investment

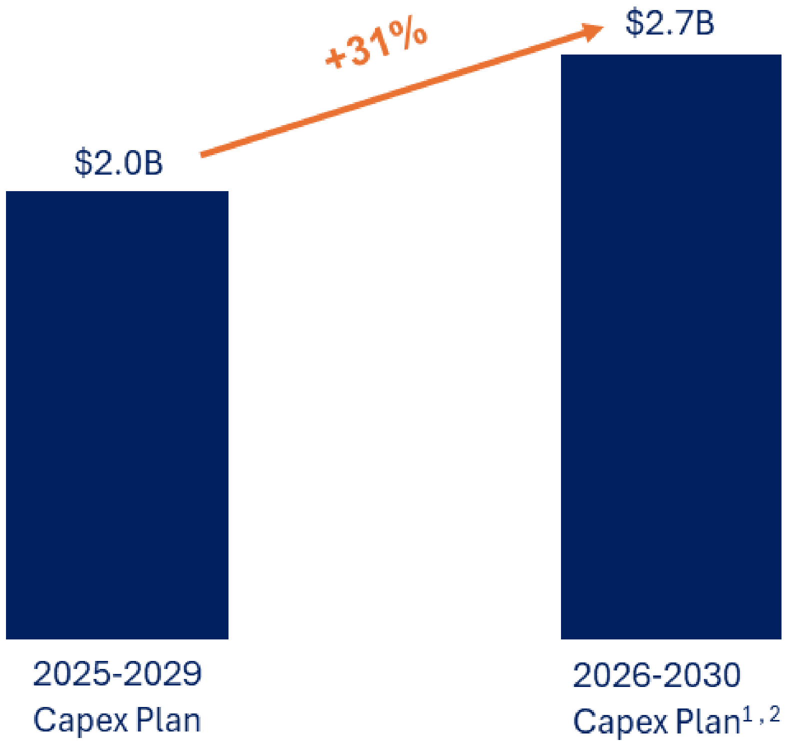
- Record capital investment execution in 2025
- Invested $207 million[1] through Q2 2026 (43% of FY2026 plan); on track to deliver on our $483 million[1] budget
- Targeting $2.7 billion[2] in infrastructure investment over the 2026-30 period in water, wastewater, and PFAS remediation
- We see elevated capex needs persisting for the foreseeable future across our four states



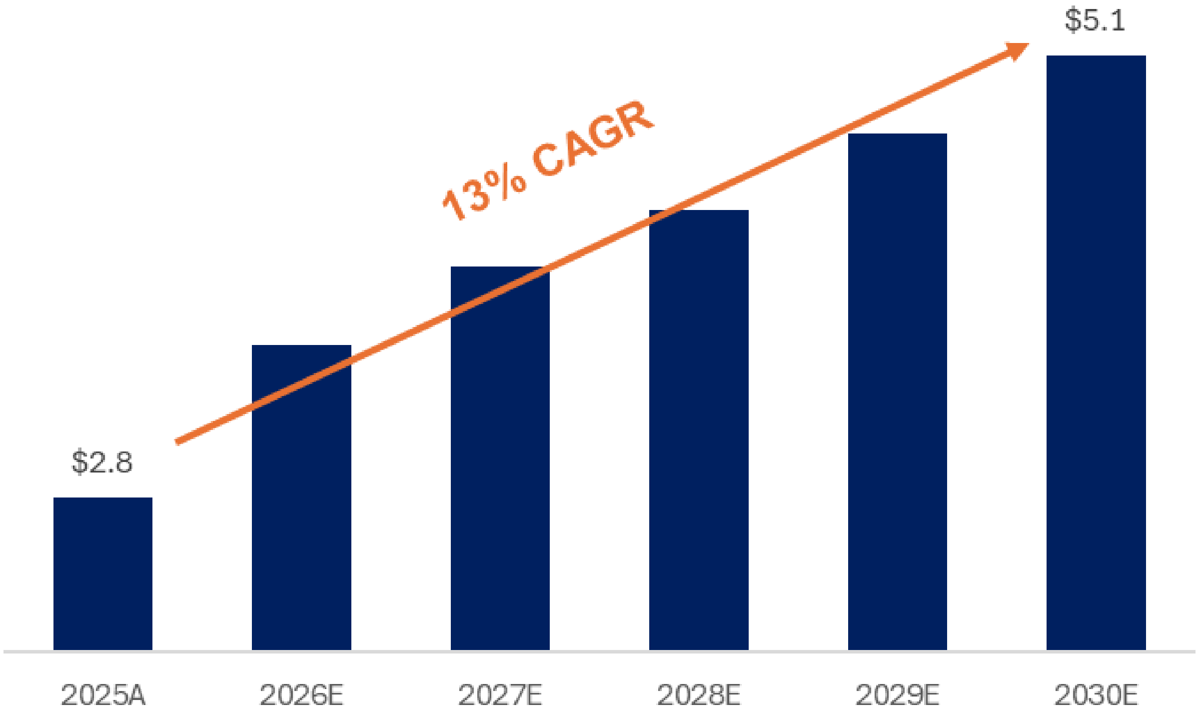
[1]Includes expenditures for cloud-based systems recorded as deferred assets but excludes capital investment related to the pending acquisition of Quadvest.
[2]Includes expenditures for cloud-based systems recorded as deferred assets and elevated level of planned investments in Texas following the anticipated closing of our pending Texas acquisitions.

CapEx + Quadvest = Attractive Rate Base Growth

5-year capex budget increased 31%



$2.7B capex budget plus the addition of Quadvest drives a projected 13% rate base CAGR off 2025A

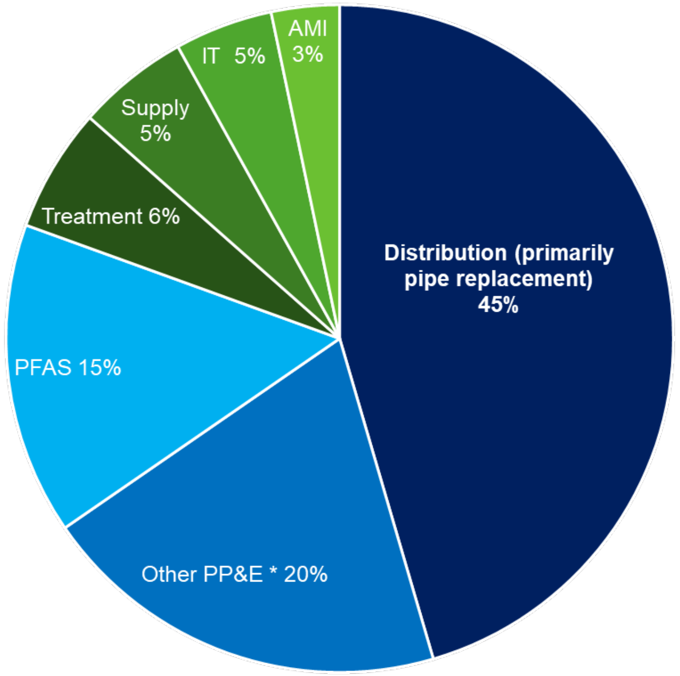


H2O America

[1]Includes expenditures for cloud-based systems recorded as deferred assets
[2]Includes planned capital expenditures post-close for the pending Quadvest system acquisition (whereas the 2025-29 plan did not)

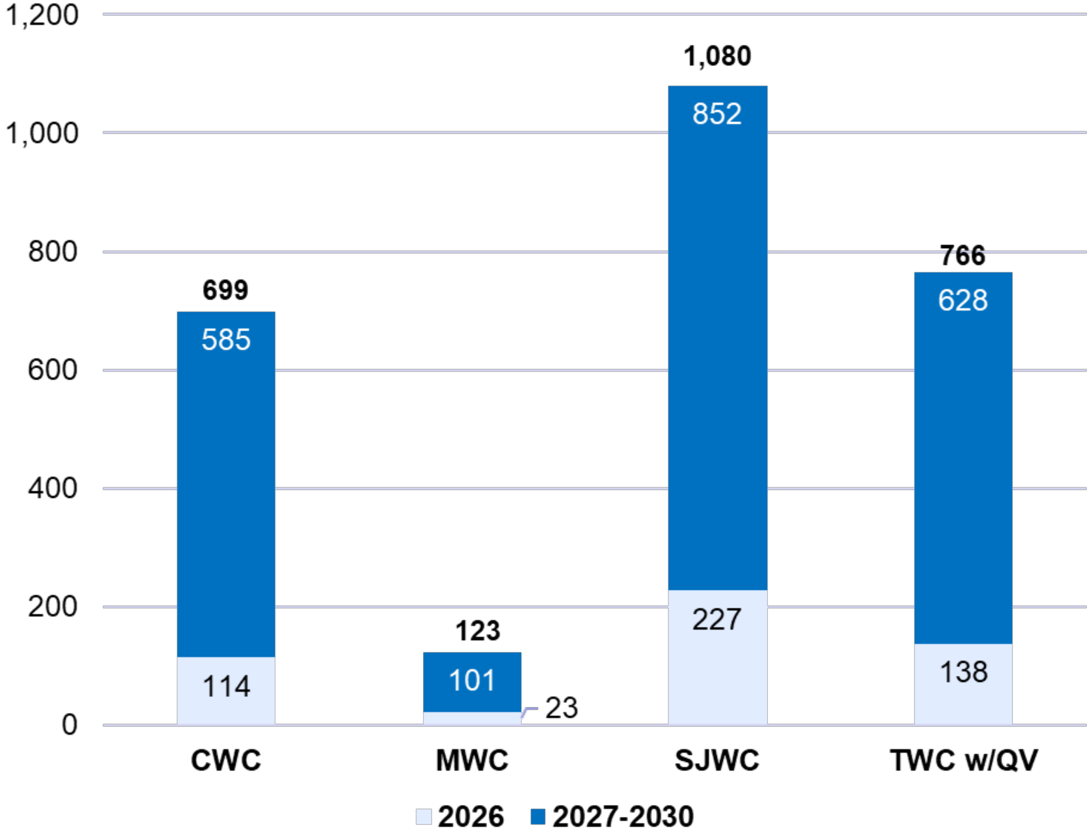
Breaking Down the 2026-30 CapEx Plan

Nearly half of 2026-30 budget is distribution system investments

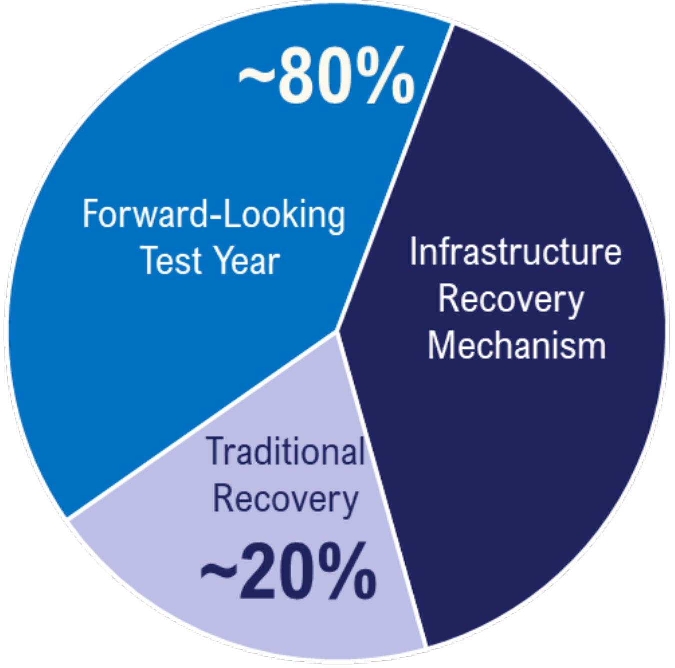


* Other PP&E includes pump station and equipment, reservoir and tanks & other equipment

Planned CapEx by State 2026 - 2030[1] *($ in millions)*



Roughly 80% of 2026-30 budget qualify for timely regulatory recovery[2]



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[2]Based on budgeted investments or filings that qualify for infrastructure recovery mechanisms, including the recently enacted Water Quality Treatment Adjustment in Connecticut.

Key Capital Investments

PFAS Compliance

- Our 2026-30 CapEx estimate to comply with EPA's maximum contaminant levels for per- and polyfluoroalkyl substances (PFAS) in drinking water is approximately $400 million
- ~$230M for Connecticut; ~$170M for California
  - Timely recovery of CWC's spend expected through the WQTA mechanism
  - SJWC filed on 4/10/26 for cost recovery of Williams Station PFAS remediation project outside of the GRC process. If approved, rates would adjust annually via rate base filing offsets (similar to SJWC's AMI project recovery)

Advanced Metering Infrastructure (AMI)

- SJWC's $100M project approved by CPUC in June 2022
  - Separate from GRC CapEx – received 3rd advice letter increase effective 7/1/26 for recovery of an incremental $52.9M of AMI project investments
  - As of YE2025, ~53% of SJWC's total meters have been retrofitted or replaced with AMI-enabled meters
  - Expect to complete rollout around YE2026; encouraged by the customer benefits we are already seeing
- CWC plans to pursue AMI rollout during the latter half of the 2026-30 period

Texas Water Supply

- TWC expects to bring into service by year-end 2026 eight wells that it acquired from KT Water; projected to yield an additional 6,000 acre-feet per year or more of much-needed supply in the Hill Country region
- Significant future CapEx of transmission main and storage facilities, in addition to developing additional supply sources, is planned for 2026 & beyond

Annual Pipeline Replacement

- Our goal is to replace 1% of our distribution pipe annually; not yet there
- Replacing 1% of existing distribution pipelines across our four states would amount to nearly $175 million of annual CapEx

Acquisitions and Customer Growth

2010-2025 Customer Growth

- 25+ acquisitions by H2O America and subsidiaries
- 74% customer growth: ~175,000 connections
- Transformational growth with CTWS acquisition in 2019

Outsized Texas Growth

- Connection growth in Texas has more than quadrupled between 2006 and 2025 to approximately 30,000 water and 1,000 wastewater connections
- Quadvest transaction announced July 2025; expect to close end of Q3/early Q4 of 2026
  - Serves rapidly growing Houston area; second fastest growing area in the U.S.
  - 158,700 water/wastewater connections active or under contract and pending development (as of 6/30/26); active connections grew by 5,400, or 10%, during first half of 2026 after 7,400, or 16%, growth during 2025
- Cibolo Valley wastewater treatment plant acquisition transaction announced August 2025; expect to close Q4’26
  - Located in existing water service area in Comal County, TX; acquiring from the South Central Water Company
  - 1,500 active wastewater connections with more than 250 connections under contract pending development
  - Using FMV; PUCT’s 120-day statutory deadline to approve the Sale-Transfer-Merger (STM) application or require a hearing is 9/29/26

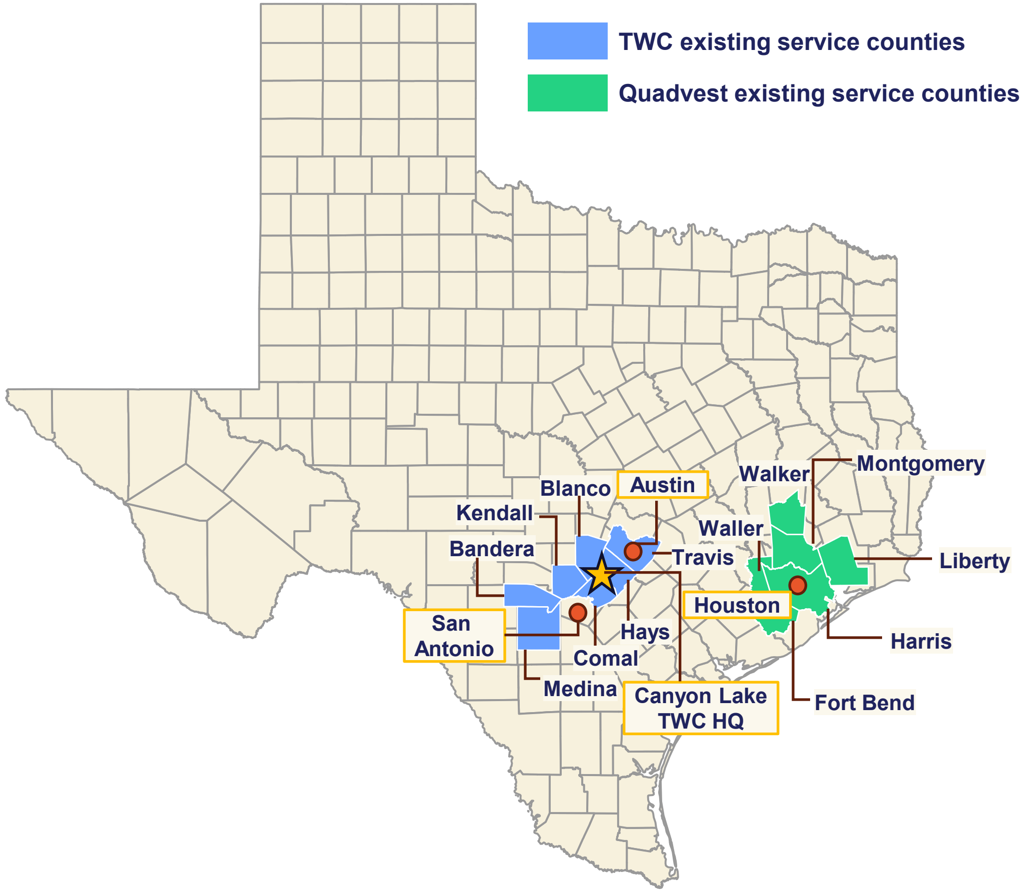
Fragmented Water/Wastewater Sector Offers Additional Opportunities

- More than 50,000 community water systems and 16,000 publicly owned wastewater systems nationwide
- Privately owned U.S. water and wastewater systems

[1]Includes expenditures for cloud-based systems recorded as deferred assets; also includes elevated level of planned investments in Texas following the anticipated closing of our pending Texas acquisitions.

H2O America to Significantly Expand and Diversify Footprint with TWC's Transformative Acquisition of Quadvest

- Quadvest is one of the largest water and wastewater utilities in Texas with more than 59,000 active connections[1]
- Quadvest brings operational scale, a strong development pipeline (98,900 connections[1]), and increased exposure to one of the U.S.'s fastest growing regions, Houston, TX[2]
  - Quadvest has experienced double-digit customer growth and we expect the acquisition to drive Texas from 8% of our customer base today to 26% by 2029
- $540M total purchase price ($483.6M for regulated business; $56.4M for wholesale business)
- Using Texas FMV approval process for regulated business; anticipate closing end of Q3/early Q4 of 2026
- Combined company general rate case expected to be filed in early 2027 with new rates effective in early 2028
- Transaction accretive in 2028 and meaningfully accretive to our long-term EPS growth rate

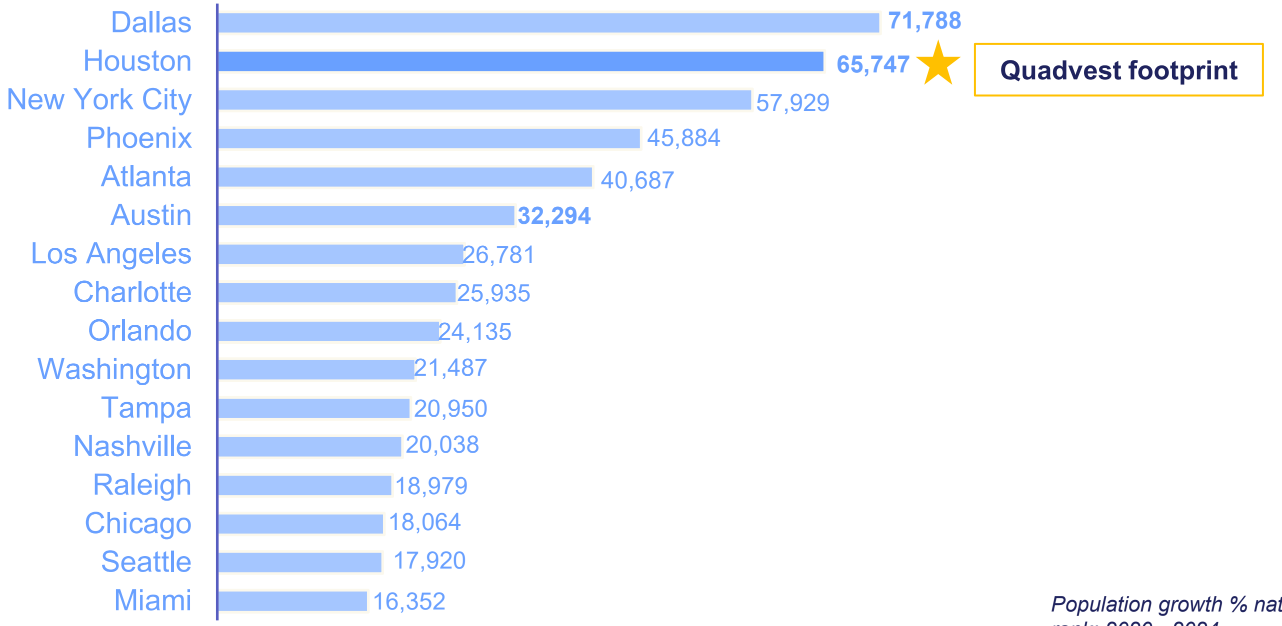


[1]Connection data is as of 6/30/26, unless otherwise noted.
[2]Source: U.S. Census Bureau April 2025 report "Some Metro Areas' Population Gains Reversed COVID-19 Era Trends"

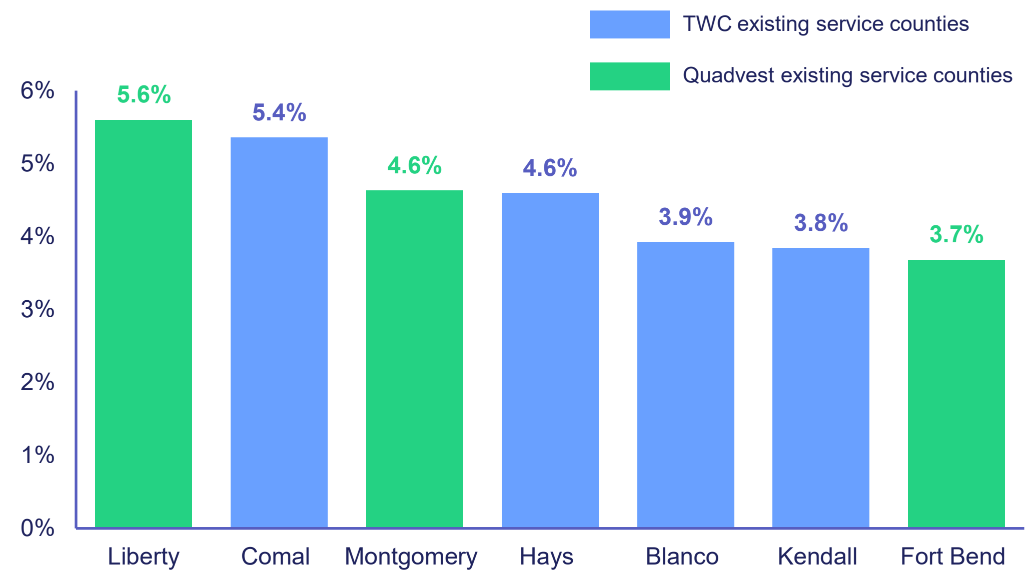
Texas Provides a Large and Growing Market Opportunity

- Houston and surrounding counties have experienced significant growth over the past decade
- Quadvest operates mainly in the counties surrounding Houston, namely Montgomery, Liberty, Waller and Fort Bend Counties
  - Liberty, Montgomery and Waller counties have all experienced cumulative double-digit population growth over the past 5 years
- Combination provides scale across Texas market by strategically expanding beyond TWC's existing footprint along the San Antonio and Austin corridor

Largest New Private Housing Units Authorized in U.S. Metropolitan Area (2024)



Texas county populations 2020-2024 compound annual growth rate

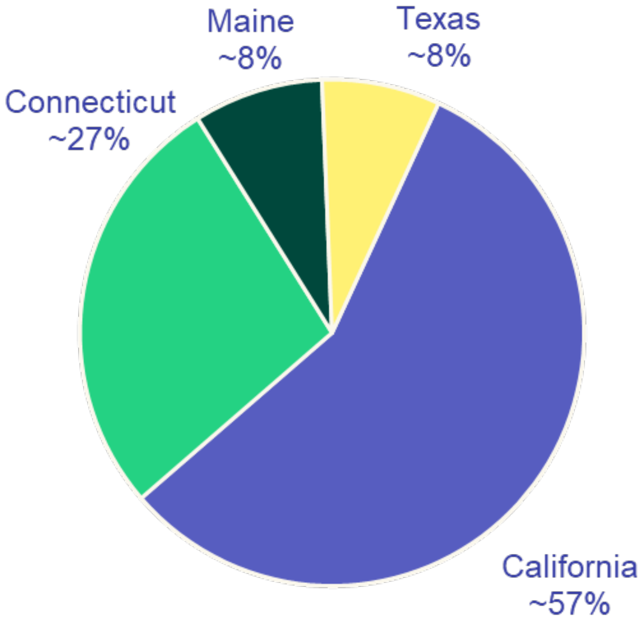


Population growth % national rank: 2020 - 2024	**#5**	**#6**	**#12**	**#13**	**#31**	**#35**	**#41**

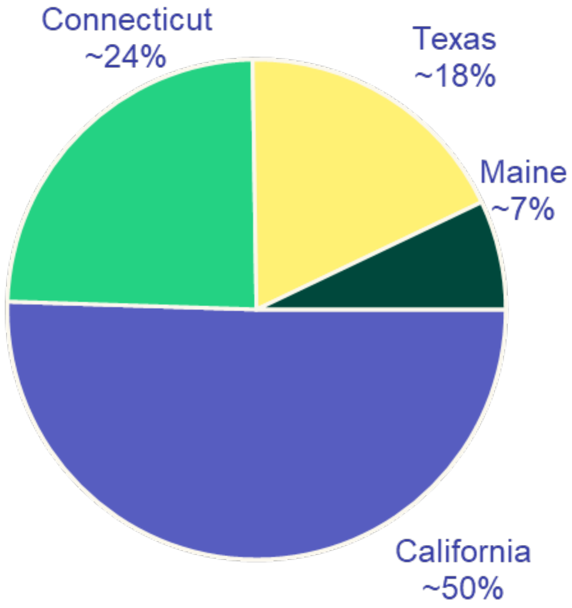
Source: U.S. Census Bureau, Texas State Demographer

Transaction Strengthens H2O America's Position by Customer Connections Nationwide[1]

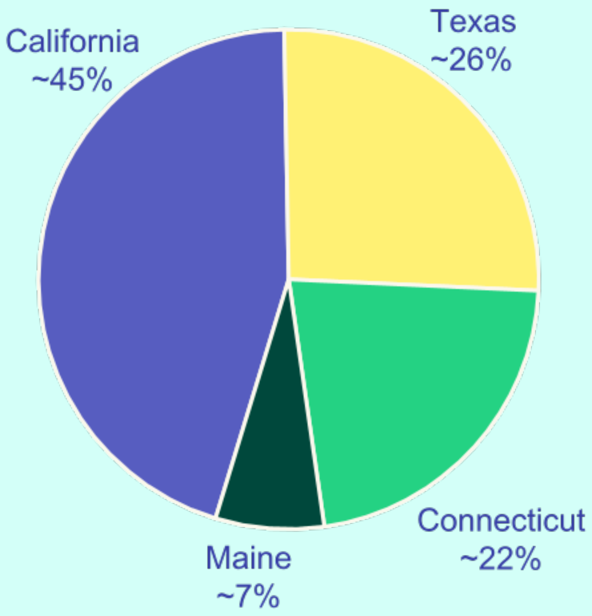
Standalone H2O America (2025A)



H2O America + Quadvest (2025A)



H2O America + Quadvest (2030E)

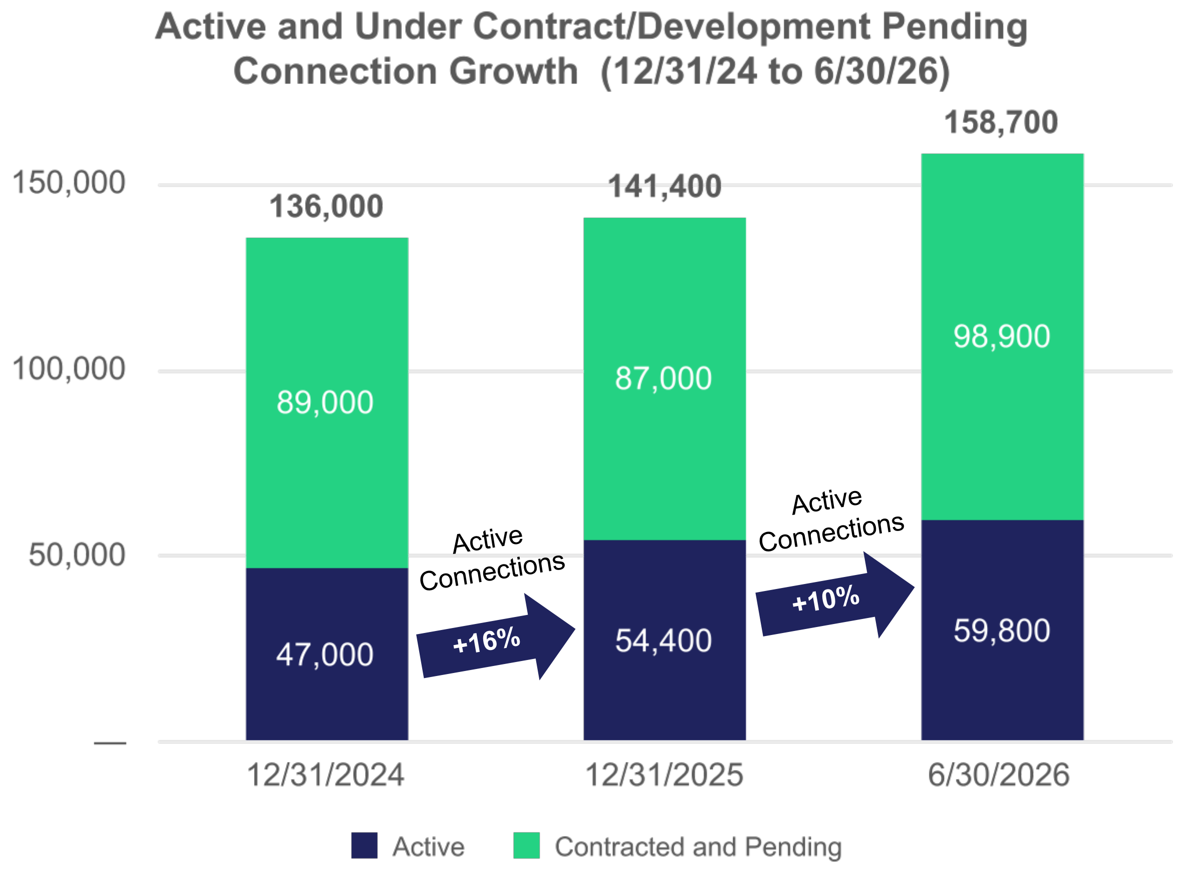


Acquisition creates a more balanced portfolio of water utilities across California, Texas, Connecticut, and Maine

[1]Customer connections as of 12/31/2025. The Quadvest transaction was announced on July 8, 2025.

Progress on Quadvest

- Quadvest L.P.'s Fair Market Value (FMV) determination received late Dec. '25
  - In accordance with Texas' FMV statute, the purchase price of $483.6M will serve as the ratemaking rate base
- Sale-Transfer-Merger (STM) application
  - Requests approval of the acquisition of Quadvest L.P.'s assets and certification of the value of the rate base
  - On 7/9, PUCT Staff recommended approval of the STM without a hearing
  - Expect a PUCT approval order by 8/26
- Anticipate closing end of Q3/early Q4 2026



Quadvest Acquisition Overview

Transaction Brings Growth, Relationships, and Reliable Service

- H2O America's subsidiary, the Texas Water Company ("TWC"), along with its affiliate Texas Water Operation Services ("TWOS"), have agreed to acquire Quadvest
- Quadvest provides water and sewer service in Southeast Texas for nearly 50 years through two operating entities, Quadvest LP and Quadvest Wholesale LLC
- As of 6/30/2026, Quadvest has more than 59,000 active connections and roughly 99,000 connections under contract and pending development[1].

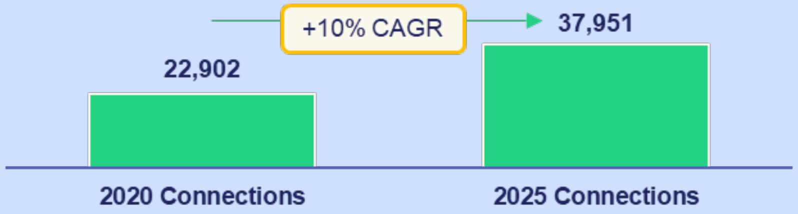
Quadvest LP
(Regulated)

Regulated water and wastewater utility; purchase price of $483.6mm

64 subdivisions serving ~38,000 connections and pipeline of ~61,500 connections under contract

Excellent relationships with leading developers in Houston region that will continue to drive future growth

10% CAGR of connections over last five years supports projected double-digit customer growth rate over next five years



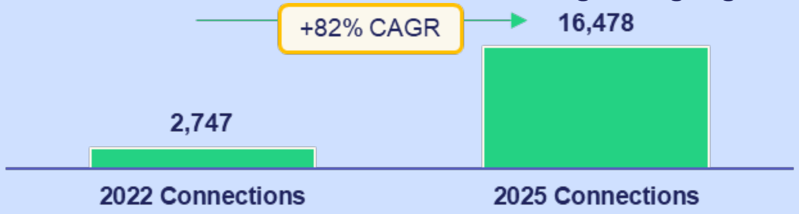
Quadvest Wholesale LLC
(Utility-like)

Water and wastewater infrastructure services for municipal utilities and developers; purchase price of $56.4mm

5 subdivisions serving ~16,500 connections and ~25,500 under contract and pending future development

Constructs, operates and maintains water and wastewater facilities under 30+-year contracts with Municipal Utility Districts

Growth fueled by buildout of master planned communities by multiple home builders in one of America's fastest growing regions



[1]Customer connections as of 12/31/2025, unless otherwise noted. The Quadvest transaction was announced on July 8, 2025.

Transaction Enhances Strategic Profile

Enhances Scale	✓ Creates second largest regulated private Texas water and wastewater utility ✓ Strengthens H2O America's objective to strategically diversify the business, extend exposure to fast-growing regions, and enhance service nationwide
Increases Exposure to Constructive Texas Market	✓ Strong Texas economic development and growth will continue to support long-term growth for H2O America ✓ Strong relationships with housing developers and customers in Texas present significant capital investment opportunity to continue robust track-record of growth and ongoing delivery of reliable and valuable water and wastewater services ✓ Constructive regulatory framework and associated mechanisms, incl. Fair Market Value and infrastructure recovery
Customer Focus	✓ Well-positioned to increase value for customers with improved operational excellence, customer service, and infrastructure investment, while maintaining commitment to local expertise ✓ Enhance reliability, customer value, and customer service through shared technology and operational best practices
Continued Commitment to Communities and Employees	✓ Expanding Texas investments with over $750M planned across TWC and Quadvest over the next 5 years, strengthening our local roots and capacity to meet the state's rapid growth ✓ Company to retain a passionate, dedicated team of locally-based employees and leadership ✓ Shared foundation of values and community engagement expressed through charitable giving, employee volunteerism, and environmental stewardship

Business Transformation

- Pursuit of efficiency and operational excellence creates financial flexibility to support critical investment while moderating customer bills
    - Business transformation via standardized, enterprise-wide platforms
    - More efficient service for customers
    - More resilient workforce that can support operations in different locations
    - Improved service reliability
  - Advanced metering infrastructure
  - Reduced operating costs and long-term savings for customers

Geographic & Regulatory Diversity

Leveraging Local Expertise to Meet Local Needs

Regulated Water/Wastewater

San Jose Water

- 232,000 service connections
- Growth-supported infrastructure replacement
- Forward-looking test year

Connecticut Water

- 109,000 water and 3,000 wastewater service connections
- Timely recovery of pipeline replacement through WICA and water treatment investment through WQTA
- Historic test year

Maine Water

- 34,000 service connections
- "Best in class" infrastructure replacement mechanism through WISC
- Historic test year

Texas Water

- 30,000 water/1,000 wastewater connections
- SIC infrastructure replacement mechanism, fair market value and filed rate doctrine
- Historic test year; forward test year legislation enacted in 2025

Note: Surcharge mechanisms have different names in different states: For instance, Connecticut has Water Infrastructure and Conservation Adjustment (WICA) and Water Quality and Treatment Adjustment (WQTA), Maine has Water Infrastructure Surcharge (WISC), and Texas has System Improvement Charge (SIC). See slide 33 for more complete descriptions.

Constructive Regulatory Revenue Protection

California:

- **Water Conservation Memorandum Account (WCMA) and Water Conservation Expense Memorandum Account (WCEMA)** temporary revenue and expense protection mechanisms due to mandatory or voluntary water use restrictions, as authorized by the California Public Utilities Commission
- **Full Cost Balancing Account** tracks actual vs authorized supply mix and trues up actual costs
- **Water Cost of Capital Mechanism (WCCM)** adjusts return on equity when Moody's Aa bond rate varies by more than 100 basis points in either direction
- Annual **inflation tracker** for certain expenses
- **Employee Benefits Balancing Account** that captures difference between authorized and actual medical, dental, opt-out insurance, and pension costs

Connecticut:

- **Water Revenue Adjustment (WRA)** allows full realization of PURA authorized revenues

Infrastructure Mechanisms Minimize Lag

- ~80% of capital invested between 2026-30 expected to be recovered through these mechanisms:

California:

- **Forward-looking** general rate cases (GRC) with approved three-year capital budget

Connecticut:

- **Water Infrastructure and Conservation Adjustment (WICA)** allows recovery of completed pipeline replacement and certain conservation related investments bi-annually between GRC's
- **Water Quality and Treatment Adjustment (WQTA**) allows recovery of annual spend on capital invested in water treatment—not limited to completed projects

Maine:

- **Water Infrastructure Charge (WISC)** allows recovery of investment in completed infrastructure projects (above and below ground) bi-annually between GRC's

Texas:

- **System Improvement Charge (SIC)** allows recovery of investment in completed infrastructure projects (above and below ground) annually between GRC's

Regulatory & Legislative Updates

San Jose Water:

- Filed on 4/10/26 for cost recovery of Williams Station PFAS remediation project outside of the GRC process. Estimated total capital cost is ~$176M
  - If approved, rates would adjust annually via rate base filing offsets
- $8.4M rate base filing offset increase approved, as requested, effective 7/1/26 for recovery of an incremental $52.9M of AMI project investments
- SJWC's 2028-30 GRC will be filed early January 2027

Connecticut Water:

- GRC filed 5/11/26; requests a $28.8M increase in annual revenues to recover ~$145M of investments
- $2.7M WICA and $0.6M WQTA revenue increases went into effect 4/1/26
  - WQTA is the nation's first mechanism to recover the capex needed to treat PFAS and emerging contaminants

SAN JOSE WATER

Deferred Cost of Capital filing maintains 9.81% ROE through 2027, absent WCCM adjustments

ConnecticutWater

WQTA allows for annual recovery of total capital invested; not limited to completed projects

7.5% annual cap

15% cap between GRCs

Regulatory & Legislative Updates

Maine Water:

- First consolidated WISC application approved, as filed, for a $0.9M increase in annual revenues effective 5/1/26
- First consolidated GRC filed 4/13/26; requests a $9.5M increase in annual revenues to recover ~$36M of investments

Texas Water:

- $5.1M SIC application filed 10/6/25; second half 2026 decision expected
- Quadvest and Cibolo Valley FMV deals pending
  - PUCT deadline to approve Quadvest STM is 8/26/26, if no hearing
  - PUCT deadline to approve Cibolo Valley STM is 9/29/26, if no hearing
- TWC plans to file combined TX GRC in early 2027 to recover significant water supply & reliability investments ($300M+ just over the 2024-26 period) and recognize Quadvest's & Cibolo's rate base

MaineWater

Rate unification stipulation allows the consolidation of 10 divisions into a single division and creates a needs-based financial assistance rate program

TEXAS WATER COMPANY

Expect smaller gap between TWC's allowed ROE and earned ROE following planned GRC

Pending General Rate Cases

Connecticut Water Company GRC

Docket #	26-03-15
Filing Date	5/11/2026
Potential Final Decision	1/29/2027
Requested Revenue Increase	$28.8M
Avg. Residential Bill Impact	~$15/month
Requested ROE	10.00%
Requested Cap Structure	54.0%E/46.0%D
Requested Rate Base	$907M
Test Year*	12/31/2025
Capital Invested Not Yet In Rates	$145M
Procedural Schedule:	
Intervenor Testimony	7/31/2026
Rebuttal Testimony	8/14/2026
Evidentiary Hearings Start	9/21/2026
Proposed Decision *(tentatively)*	12/18/2026

Other Notables:
- Requests continuation of PURA's four performance incentive metrics
- Requests balancing accounts for medical expense and carbon filters
- Request 5-year capital plan approval
- Rates expected to be effective by February 2027 (270 days statutorily)

* with adjustments for known and measurable changes through the midpoint of the rate year ended 1/31/2028

Maine Water Company GRC

Docket #	2026-00028
Filing Date	4/13/2026
Potential Final Decision	Q2 2027
Requested Revenue Increase	$9.5M
Avg. Residential Bill Impact	~$13/month
Requested ROE	9.90%
Requested Cap Structure	52.0%E/48.0%D
Requested Rate Base	$216M
Test Year*	12/31/2025
Capital Invested Not Yet In Rates	$36M
Procedural Schedule:	
Intervenor Testimony	7/13/2026
Rebuttal Testimony	9/18/2026
Evidentiary Hearings Start	1/7/2027
Proposed Decision	TBD

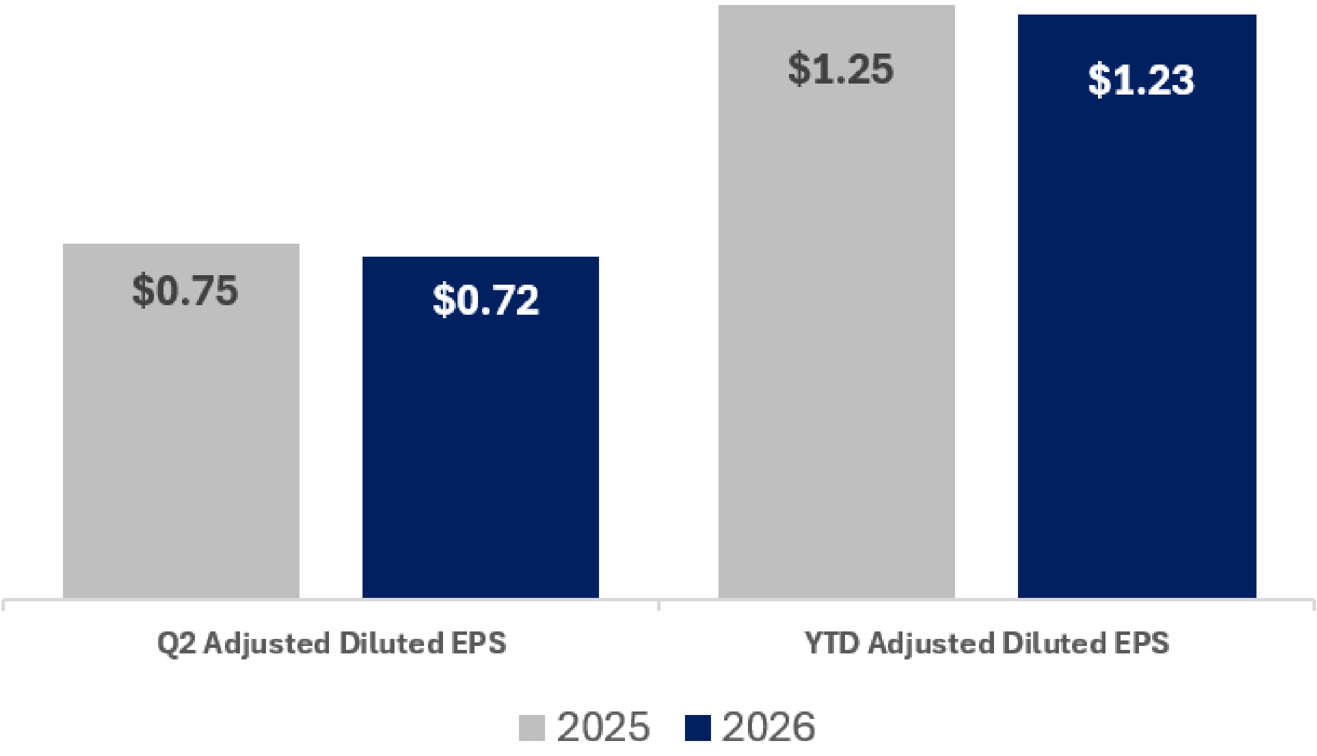
Other Notables:
- This is the1st GRC filed under a unified rate structure
- Will eventually move 10 rate districts into full parity
- Rates expected to be effective by May 2027 (12 months statutorily)

* with adjustments for known and measurable changes through the rate year ended 4/30/2028

Key Financial Highlights & Guidance

Financial Highlights

Q2'26 GAAP diluted EPS of $0.62 while YTD'26 is $1.12



On track in 2026 to deliver on:

- Standalone adjusted diluted EPS guidance of $3.08-3.18[1, 2]
  - Included in YTD adjusted diluted EPS of $1.23 is a $0.06 net headwind from the early March Quadvest equity raise partially offset by interest income and savings
- Standalone $483 million[3] CapEx budget
  - $207 million[3] invested in infrastructure through 6/30/26

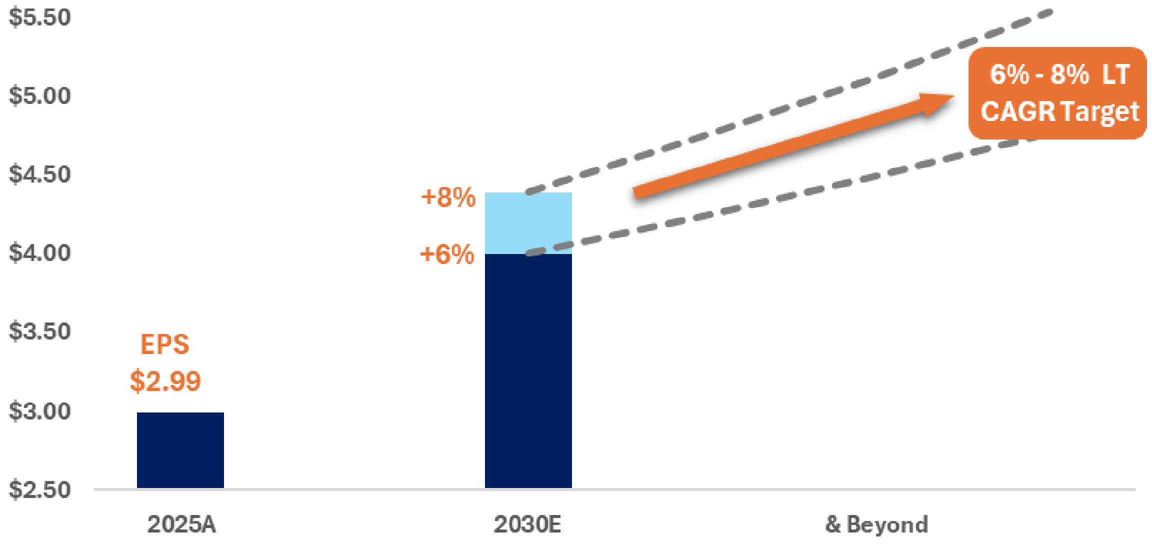
[1] H2O America's earnings guidance is subject to numerous risks and uncertainties, including, without limitation, those factors described in the "Forward-Looking Statements" on slide 2 and the "Risk Factors" section of the company's annual and quarterly reports filed with the Securities and Exchange Commission (SEC). Because we are not able to predict certain potentially material items affecting diluted EPS on a GAAP basis, principally gains or losses on non-utility real estate transactions and expenses for merger and acquisition activities, we are unable to reconcile the fiscal year 2026 adjusted diluted earnings per share, a non-GAAP measure, to the diluted earnings per share, the most directly comparable measure in reliance on the "unreasonable efforts" exception set forth in the SEC rules.

[2] See Appendix for H2O America's reconciliations for non-GAAP financial measures.

[3] Includes expenditures for cloud-based systems recorded as deferred assets; TWC includes elevated level of planned investments in Texas following the anticipated closing of our pending acquisitions.

6-8% Long-term EPS CAGR Guidance[1]

- Non-linear, 6-8% non-GAAP EPS growth rate
  - Anchored off 2025A adjusted diluted EPS of $2.99
  - Long-term nature reflects sustainable organic growth beyond 2030 supported by decades of elevated investment needs
- 2026E & 2027E EPS including Quadvest
  - Expect to fall below the ranges implied by our 6-8% CAGR
  - Quadvest dilution off standalone 2026 diluted EPS guidance midpoint of $3.13 could be in the 10-20% range (financing and D&A costs are a drag prior to 2027 TX GRC)
- Overall 2026-30E EPS CAGR off '25A
  - Expect to be at or above the top of 6-8% range driven by:
    - 5-year capex budget of $2.7 billion[2] plus Quadvest acquisition drives a projected 13% rate base CAGR
    - Anticipated Quadvest accretion beginning in 2028
    - Achieving fair and timely regulatory outcomes



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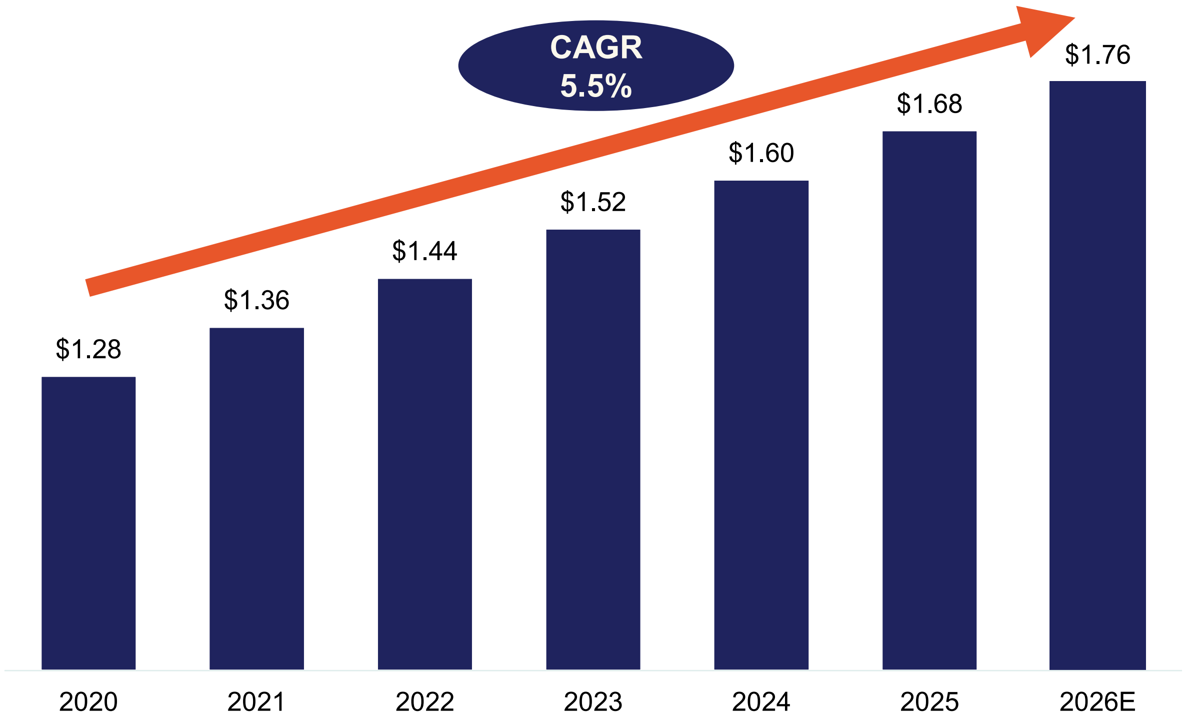
[2] Includes expenditures for cloud-based systems recorded as deferred assets; TWC includes elevated level of planned investments in Texas following the anticipated closing of our pending acquisitions.

Stable, Consistent Dividend Growth

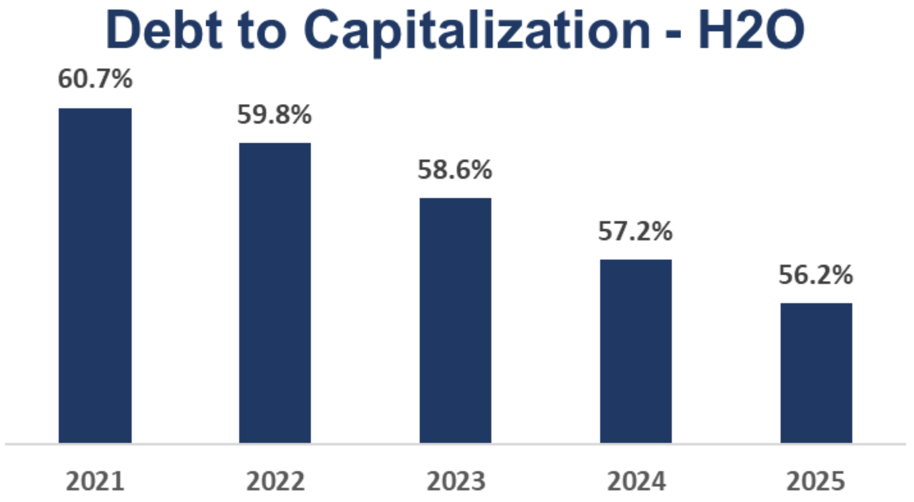
- In January 2026, the Board announced a 4.8% increase in the annual dividend
  - $1.76 per share in 2026 vs. $1.68 in 2025
  - The $0.08 annual increase is consistent with our recent annual increase cadence
- Dividends paid continuously for more than 80 years
- Annual dividend increase for 58 consecutive years

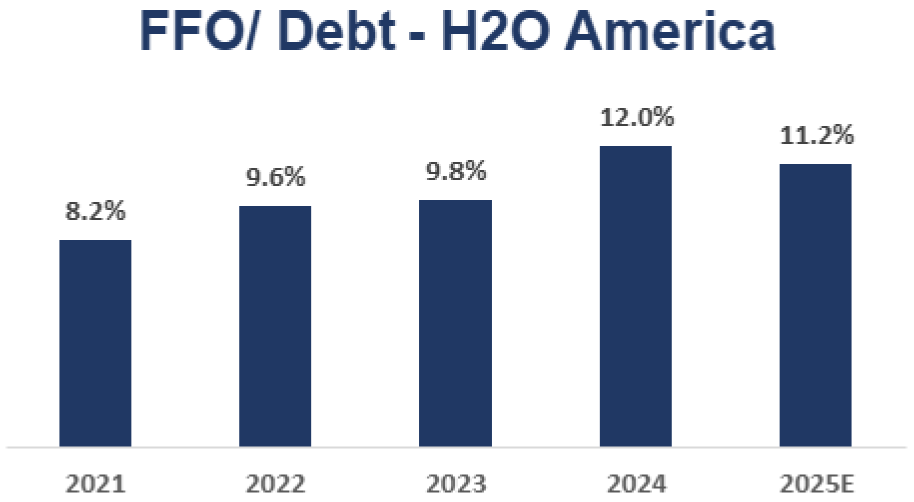
Annual Dividends 2020 – 2026E



Strong Access to Capital Markets

- S&P Credit Rating A- /negative
- $370M bank lines of credit[1], $369M available as of 6/30/26
- $123M in gross equity proceeds raised during 2025 under HTO's at the market (ATM) program
- $300M of gross equity issued plus $400M priced under a forward agreement during March 2026
- $2.7B market capitalization[2]





[1] On September 12, 2025, H2O America and subsidiaries entered into an Amendment and Restated Credit Agreement to increase the bank lines of credit, more in our 8-K filing
[2] As of July 28, 2026
[3] Debt to capitalization includes long-term and short-term debt

Financing & Credit Metric Update

- **Equity Issuances:**
  - No additional equity issuances expected through 2027
    - Our March 2026 equity raise, including the $400 million equity forward agreement, provides the equity needed to fund the Quadvest and Cibolo Valley acquisitions plus our normal capex needs
    - Until Quadvest closes, we have paid off our bank lines of credit and invested the cash balance ($104 million as of 6/30/26) in cash equivalents
- **Debt Issuances:**
  - $100-200 million of HoldCo & OpCo level debt for the Quadvest deal is still expected, though timing is flexible given upsized equity offering
- **Liquidity:** $369 million of our $370 million in bank lines of credit is available as of 6/30/26
- **FFO/Debt:**
  - 2026 financing plan designed to protect our ‘A’ category rating (S&P downgrade threshold is 11%)
  - Expect continued deleveraging throughout our 5-year plan

Environmental, Social & Governance

ESG Initiatives & Commitments

ENVIRONMENTAL

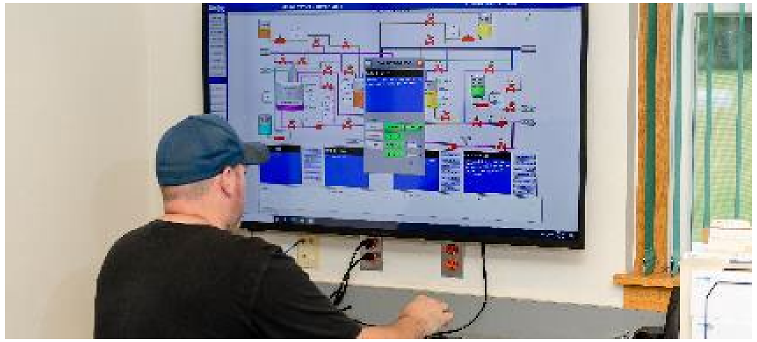
- Dedicated Board Sustainability Committee
- Use and Protection of 14,000 Acres of Watershed Land
- 41% Greenhouse Gas (GHG) reduction between 2019 and 2024[1]; goal of 50% Reduction in Scope 1 and Scope 2 Emissions by 2030
- Water Loss Prevention and Advanced Leak Detection

SOCIAL

- Customer Assistance Programs
- Active Environmental Health and Safety Committee
- Force for Good Foundation established
- Community Outreach and Support
- Employee Health and Safety Policy
- Customer Advisory Councils

GOVERNANCE

- Human Rights Policy
- Employee Ethics, Conduct and Cybersecurity Training
- Anonymous Reporting Hotlines and Whistleblower Policy
- Vendor Code of Conduct



[1]Our Scope 1 and Scope 2 emissions dropped 13% from 2023 to 2024 and have declined by 41% since the 2019 baseline. Our third-party assurance partner, accredited by the ANSI National Accreditation Board under ISO 14066, has audited our 2021, 2022, 2023 and 2024 inventories at the limited assurance level.

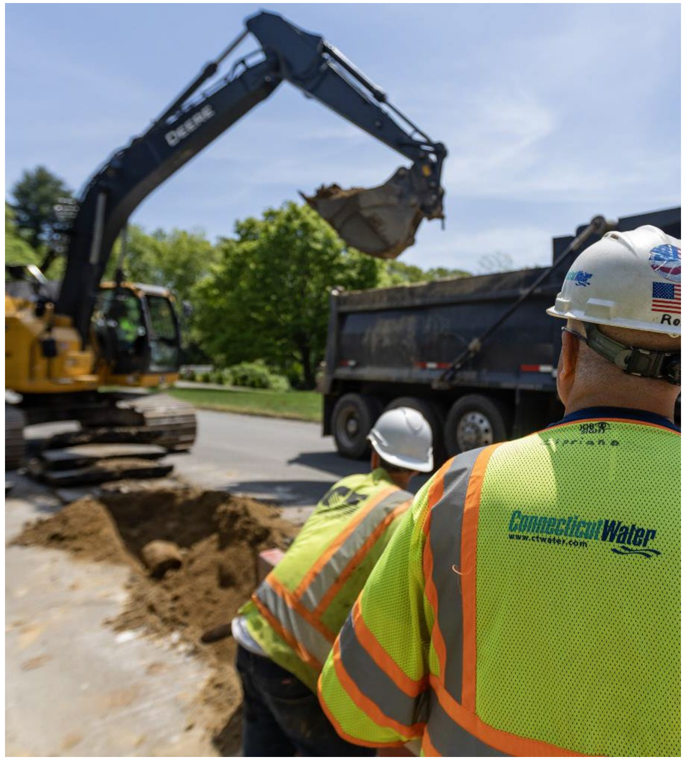
Commitment to Sustainability

- Our annual sustainability report outlines our sustainability goals and strategies
  - https://www.h2o-america.com/esg-sustainability
- Scope 1 and Scope 2 greenhouse gas (GHG) emissions[1] cut 41% since 2019, on track to meet 50% reduction by 2030
- Infrastructure investments reducing greenhouse gas emissions and operating expenses
  - 8 new solar generation projects online in 2024, increasing solar generation 73%
  - Annual operating expense savings
  - Fleet electrification
- Estimated renewable energy in 2025:
  - San Jose Water 50% to 60%
  - Connecticut Water more than 50%
  - Maine Water approximately 75%
  - Texas Water 100%

[1]Our Scope 1 and Scope 2 emissions dropped 13% from 2023 to 2024 and have declined by 41% since the 2019 baseline. Our third-party assurance partner, accredited by the ANSI National Accreditation Board under ISO 14066, has audited our 2021, 2022, 2023 and 2024 inventories at the limited assurance level.

Force for Good

- H2O America named by Newsweek as one of ‘America’s Most Responsible Companies’ and ‘America’s Greenest Companies’ in 2025 and 2026
  - Must meet the European Union’s stringent sustainability criteria
- H2O America named by TIME as one of the top 50 companies in the World’s Most Impactful Companies for 2026
- Force for Good Foundation
  - H2O America contributed $4.4 million in 2025 to further community outreach and engagement
- $15.3 million secured in state funding for San Jose Water customers for COVID related financial hardship
- Platinum construction safety recognition for Connecticut Water, 21 consecutive years of safety recognition



Governance and Oversight

Board of Directors

Receives briefings from the board's Sustainability Committee at regular board meetings

Sustainability Committee of the Board

Receives written reports and updates from management that include progress on metrics and updates from the ESG Council

ESG Council

Comprised of state presidents, members of the H2O America executive leadership team and individuals representing ESG initiatives within the organization who collaborate and report on ESG initiatives and targets

Sustainability Team

Comprised of senior leaders from a cross-section of functional areas who meet regularly to discuss strategy and planning necessary to identify and achieve ESG goals

Corporate Governance Policies

- Code of Conduct, including Whistleblower Policy
- Corporate Governance Policies
- Environmental Policy
- Health and Safety Policy
- Human Right to Water Policy
- Human Rights Policy
- Vendor Code of Conduct Policy

Available at www.h2o-america.com/corporate-governance/documents-charters

Management & Board of Directors

Leadership Partners

Andrew Walters
Chair and Chief Executive Officer

25 years of utility experience

Ann Kelly
Chief Financial Officer and Treasurer

16 years of energy and utility experience

Bruce Hauk
President and Chief Operating Officer of H2O America

30 years of water utility experience

Willie Brown
Vice President, General Counsel

17 years of water utility experience

An experienced leadership team with a proven track record of execution

Expertise is leveraged across the multi-state platform with a commitment to local communities

Do it right. Do it together. Do it with heart.

Board of Directors

Andrew Walters
Chair and Chief Executive Officer

Director Since 2025

Carl Guardino
Director Since 2020

Committees:
Executive Compensation
Nominating & Governance
Sustainability

Mary Ann Hanley
Director Since 2019

Committees:
Audit
Nominating & Governance (Chair)
Sustainability

Heather Hunt
Lead Independent Director
Director Since 2019

Committees:
Executive Compensation
Nominating & Governance

Rebecca A. Klein
Director Since 2021

Committees:
Audit
Executive Compensation (Chair)
Finance

Denise L. Kruger
Director Since 2023

Committees:
Audit
Finance
Sustainability (Chair)

Daniel B. More
Director Since 2015

Committees:
Audit (Chair)
Finance (Chair)
Nominating & Governance

Nick O. Rowe
Director Since 2026

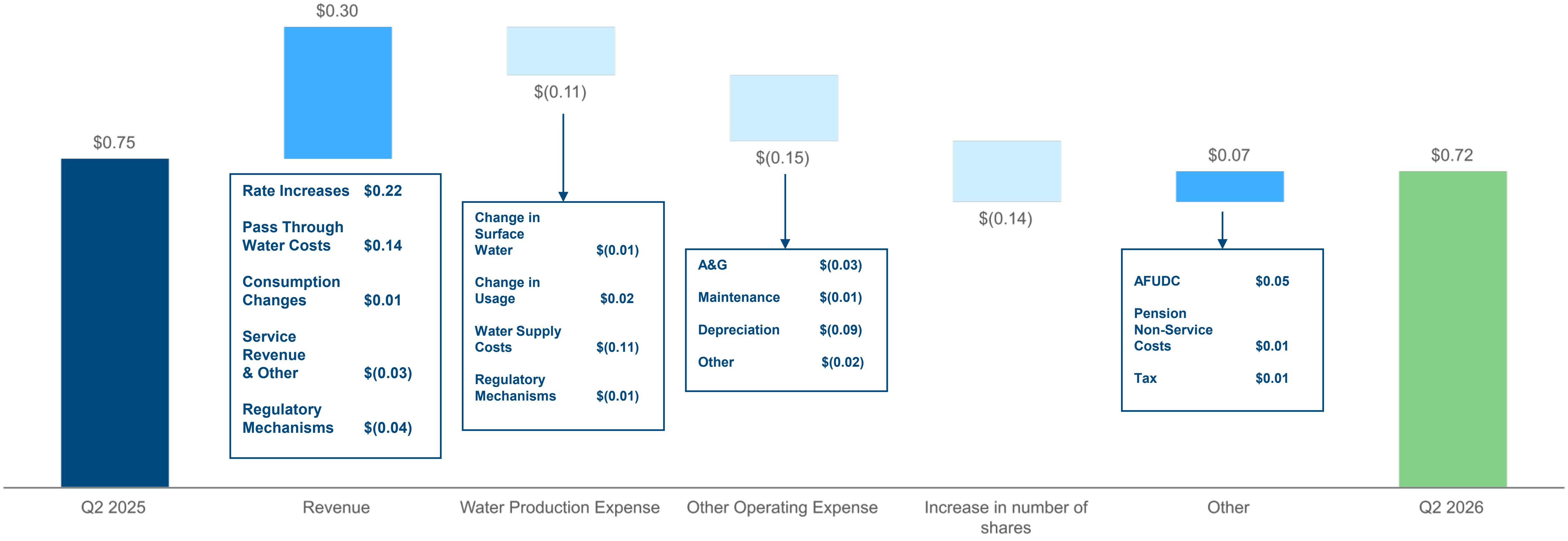
Committees:
Finance
Sustainability

Carol P. Wallace
Director Since 2019

Committees:
Executive Compensation
Finance
Sustainability

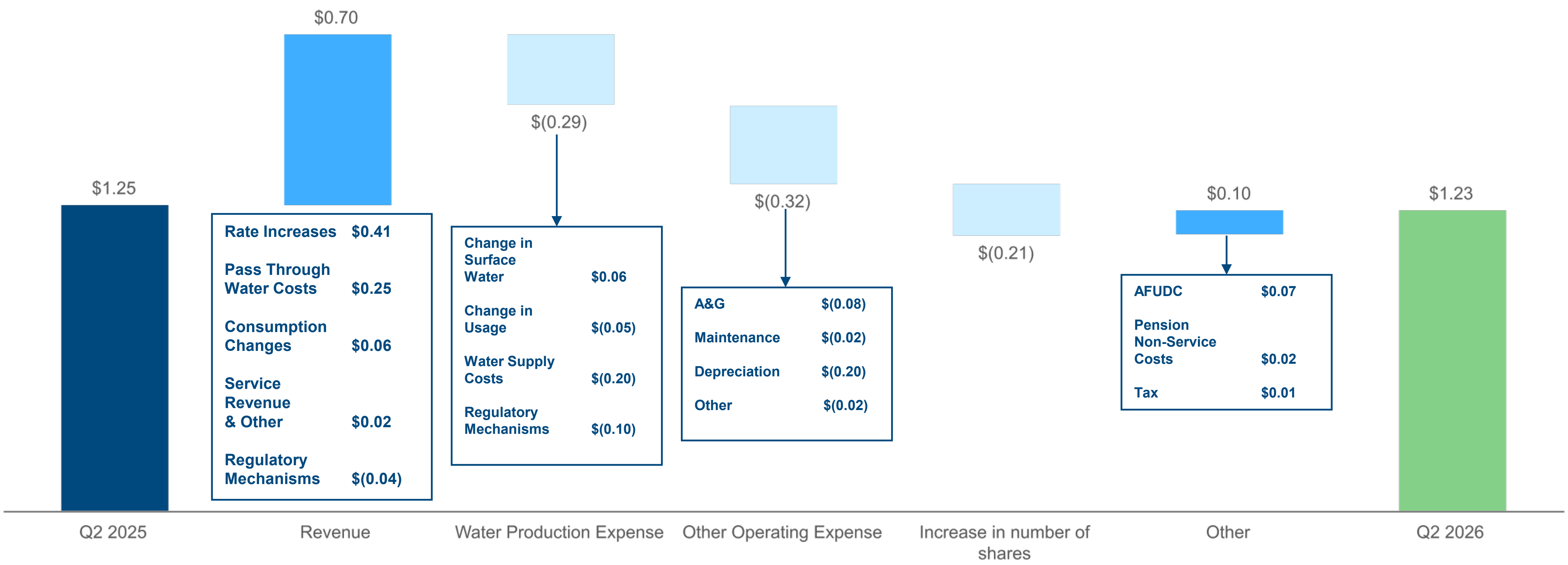
Appendix

Q2'26 Adjusted Diluted EPS Trails Q2'25 Due To Share Issuance*



*See Appendix for H2O America's disclosures for non-GAAP financial measures.

YTD'26 Adjusted Diluted EPS Trails YTD'25 Due To Share Issuance*



*See Appendix for H2O America's disclosures for non-GAAP financial measures.

Key Statistics by State

As of December 31, 2025	California	Connecticut	Maine[1]	Texas
Capital Structure and Authorized ROE				
Authorized capital structure (debt/equity)	45% / 55%	47% / 53%	49% / 51%	42% / 58%[2]
Authorized ROE	9.81%[3]	9.30%	9.50%	10.88%[2]
Rate Base				
Authorized rate base (in millions)	$1,308	$784	$149	$96[2]
Estimated rate base at year-end (in millions)[4]	$1,461	$878	$204	$212
Connections				
Water connections	232,000	109,000	34,000	30,000
Wastewater connections	0	3,000	0	1,000
Total Connections	**232,000**	**112,000**	**34,000**	**31,000**

[1] The authorized capital structure and return on equity shown are those of the largest division of MWC, the Biddeford and Saco division. This return on equity and capital structure will be used for any future Water Infrastructure Surcharge ("WISC") calculations for all divisions until the Maine Public Utilities Commission ("MPUC") has authorized or approved a different return on equity structure in a different proceeding.
[2] Estimated by management.
[3] The approved Water Cost of Capital Mechanism ("WCCM")-adjusted return on equity is 10.01% less a 20-basis point reduction due to the reimplementation of the Water Conservation Memorandum Account ("WCMA").
[4] An approximation of rate base that includes net utility plant not yet included in rate base pending rate case filings and outcomes.

Key Regulatory Filings

State	Docket #	Type*	Filing Date	Order Date	Status	Annual Revenue Requested	Annual Revenue Approved	Comments
CA	24-01-001	GRC	1/2/2024	12/19/2024	Alternate Proposed Decision approved	$103M	$53.1M	Step increases 3.91% in 2025, 2.55% in 2026 & 2.98% in 2027; $450M 3-yr capital budget
CA	Advice Letter 613	GRC Decision 24-12-077	12/20/2024	1/10/2025	Effective 1/1/25	$21.3M	$21.3M	2025 step rate increase
CA	Advice Letter 617	AMI Rate Base Offset	5/28/2025	6/27/2025	Effective 7/1/25	$6.8M	$6.8M	
CA	21-05-001	Cost of Capital Extension Request	11/10/2025	11/18/2025	Approved			Extends current CoC return parameters through 12/31/2027
CA	Advice Letter 621/621A	GRC Decision 24-12-077	11/20/2025	1/10/2025	Effective 1/1/26	$17.2M	$17.2M	2026 step rate increase
CA	26-04-010	Cost Recovery of Williams Station PFAS Remediation Project	4/10/2026		Pending			Estimated capital cost of $176M; adjust rates via annual rate base filing offsets
CA	Advice Letter 629/629A	AMI Rate Base Offset	6/1/2026	6/30/2026	Effective 7/1/26	$8.4M	$8.4M	
CT	23-08-32	GRC	10/3/2023	6/28/2024	Effective 7/1/24	$21.4M	$6.5M	Additional $1.1M in revenue if performance metrics met (met in 2025)
CT	23-08-32WI03	WICA	1/28/2025	3/26/2025	Effective 4/1/25	$1.6M	$1.6M	4.9% cumulative WICA
CT	23-08-32WI04	WICA	7/30/2025	9/24/2025	Effective 10/1/25	$3.1M	$3.1M	7.5% cumulative WICA
CT	23-08-32WQ02	Water Quality and Treatment Adjustment (WQTA)	1/22/2026	3/18/2026	Effective 4/1/26	$648K	$611K	First WQTA filing since law passed in 2025
CT	23-08-32WI06	WICA	1/26/2026	3/25/2026	Effective 4/1/26	$2.7M	$2.7M	9.9% cumulative WICA
CT	26-03-15	GRC	5/11/2026		Pending	$28.8M		270 day statutory proceeding
ME	2024-00291	GRC Camden-Rockland	10/25/2024	6/27/2025	Effective 7/1/25	$1.1M	$865K	
ME	2024-00378	Request Unified Rate Schedule	12/31/2024	1/13/2026	Effective 2/1/26	Revenue neutral		Consolidate 10 rate jurisdictions into one
ME	2025-00125	WISC Biddeford-Saco	4/15/2025	6/24/2025	Effective 7/1/25	$522K	$522K	
ME	2025-00126	WISC Oakland	4/15/2025	6/24/2025	Effective 7/1/25	$25K	$25K	
ME	2026-00051	WISC (Consolidated)	2/27/2026	5/1/2026	Effective 5/1/26	$948K	$948K	First consolidated WISC filing
ME	2026-00028	GRC (Consolidated)	4/13/2026		Pending	$9.5M		First consolidated GRC filing
TX	56974	System Improvement Charge	9/12/2024	5/15/2025	Effective 5/15/25	$4.1M	$4.1M	Recovery of eligible capital investment
TX	49859-132	Notice of Intent to Determine FMV	7/9/2025	8/7/2025	Appraisers Appointed			Quadvest acquisition
TX	49859-134	Notice of Intent to Determine FMV	8/27/2025	9/24/2025	Appraisers Appointed			Cibolo Valley acquisition
TX	58739	System Improvement Charge	10/6/2025		Pending	$5.1M		Recovery of eligible capital investment
TX	59279	Sale-Transfer-Merger Application	1/22/2026		Pending			Quadvest acquisition
TX	59686	Sale-Transfer-Merger Application	4/21/2026		Pending			Cibolo Valley acquisition

* AMI = Advanced Metering Infrastructure; GRC = General Rate Case; WICA = Water Infrastructure Conservation Adjustment; WISC = Water Infrastructure Surcharge; FMV = Fair Market Value

PFAS Update

- Support U.S. EPA's standards for PFAS in drinking water
- Will comply with the new regulations within the time frame specified by the EPA
- Approximate $400 million CapEx estimate for treatment
- Party to class action settlements with PFAS manufacturers
  - Received $25.1 million in legal settlement proceeds in 2025 on behalf of SJWC ($17.0M), CWC ($7.6M) & MWC ($0.5M) customers
  - Have received an additional $11.0 million in legal settlement proceeds during the first half of 2026 on behalf of SJWC ($7.4M), CWC ($3.5M) & MWC ($0.1M) customers

Greenhouse Gas Emissions 2019 - 2024[1]

Data	Measurement	2024	2023	2022	2021	2020	2019
Customers							
Total Customers Connections	Number	394,545	392,200	400,800	398,000	393,000	389,000
Emissions							
GHG Emissions by Scope							
Total GHG emissions (Scopes 1 and 2)	Metric tonnes of CO2e	9,023	10,355	12,099	15,609	14,000	15,197
H2O America Direct GHG emissions (Scope 1)	**Metric tonnes of CO2e**	**5,002**	**5,126**	**5,326**	**4,856**	**4,786**	**5,748**
Connecticut Water	Metric tonnes of CO2e	2,167	2,377	2,223	2,246	2,400	2,574
Maine Water	Metric tonnes of CO2e	921	1,000	962	796	755	838
San Jose Water	Metric tonnes of CO2e	1,164	1,240	1,235	1,055	966	1,252
Texas Water Company	Metric tonnes of CO2e	750	509	906	760	664	1,083
H2O America Indirect GHG emissions (Scope 2)	**Metric tonnes of CO2e**	**4,021**	**5,228**	**6,773**	**10,753**	**9,215**	**9,449**
Connecticut Water	Metric tonnes of CO2e	1,268	2,998	3,451	3,980	3,804	4,342
Maine Water	Metric tonnes of CO2e	111	257	436	113	120	115
San Jose Water	Metric tonnes of CO2e	1,125	1,371	2,317	2,443	2,403	1,718
Texas Water Company	Metric tonnes of CO2e	1,516	602	569	4,216	2,887	3,275
Other Indirect GHG emissions (Scope 3)	**Metric tonnes of CO2e**	**9,468**	**9,062**	**5,817**	**4,604**	**4,456**	**4,008**
Total Biogenic Emissions	Metric tonnes of CO2e	956	839				
Total GHG emissions (Anthropogenic)	Metric tonnes of CO2e	18,044	19,417	17,916	20,213	18,456	19,205
GHG emission intensity							
Total GHG Scope 1 & 2 emissions by customer	Metric tonnes of CO2e	0.022	0.026	0.03	0.039	0.036	0.039
Target							
Science-based emissions reduction target for 2030	Metric tonnes of CO2e	7,598	7,598	7,598	7,598	7,598	–
GHG science-based target progress	% reduction compared to baseline	40.63%	31.90%	20.40%	-2.70%	7.90%	–

[1]Our Scope 1 and Scope 2 emissions dropped 13% from 2023 to 2024 and have declined by 41% since the 2019 baseline. Our third-party assurance partner, accredited by the ANSI National Accreditation Board under ISO 14066, has audited our 2021, 2022, 2023 and 2024 inventories at the limited assurance level.

Non-GAAP Financial Measures

H2O America's net income and diluted EPS are prepared in accordance with GAAP and represent the earnings as reported to the Securities and Exchange Commission. Adjusted net income and Adjusted diluted EPS are non-GAAP financial measures representing GAAP earnings adjusted to exclude the effects of non-utility real estate transactions and costs associated with mergers and acquisition activities, if any. These non-GAAP financial measures are provided as additional information for investors to evaluate the performance of H2O America's business activities excluding these items. Management also believes these non-GAAP financial measures help investors and analysts better understand our actual results compared to our guidance on a non-GAAP basis. H2O America uses adjusted net income and/or adjusted diluted EPS as the primary performance measurements when communicating with analysts and investors regarding our outlook and results. Adjusted net income and Adjusted diluted EPS are also used internally to measure performance. In addition, H2O America’s operating income is prepared in accordance with GAAP and represents revenues less operating expenses as reported to the SEC. We present Funds From Operations (“FFO”), which is a non-GAAP financial measure, calculated as operating income plus depreciation and amortization, losses from non-utility real estate transactions, costs associated with mergers and acquisition activities, impairment of long-lived assets, share based compensation expenses, and other income from cash-based recurring unregulated operations; less gain from non-utility real estate transactions, cash taxes paid and cash interest paid. Our management believes this non-GAAP financial measure helps investors and analysts further evaluate our operating performance. However, these non-GAAP financial measures may be different from non-GAAP financial measures used by other companies, even when the same or similarly titled terms are used to identify such measures, limiting their usefulness for comparative purposes. Further, these non-GAAP financial measures should be considered as a supplement to the financial information prepared on a GAAP basis rather than an alternative to the respective GAAP financial measures.

Reconciliation of Non-GAAP Financial Measures

	Three months ended June 30,		Six months ended June 30,	
	2026	2025	2026	2025
Reported GAAP Net Income	$ 26,589	24,675	$ 45,602	$ 41,226
Adjustments:				
(Gain)/loss on sale of real estate investments[1]	—	—	(172)	—
Expense for merger, acquisition and integration activities[1]	5,681	2,093	6,411	2,347
Tax effect of above adjustments[2]	(1,591)	(586)	(1,747)	(657)
Adjusted Net Income (non-GAAP)	$ 30,679	$ 26,182	$ 50,094	$ 42,916
Reported GAAP Diluted Earnings Per Share	$ 0.62	$ 0.71	$ 1.12	$ 1.20
Adjustments:				
(Gain)/Loss on sale of real estate investments, net of tax	—	—	—	—
Expense for merger and acquisition activities, net of tax	0.10	0.04	0.11	0.05
Adjusted Diluted Earnings Per Share (non-GAAP)	$ 0.72	$ 0.75	$ 1.23	$ 1.25

[1] Included in the "Administrative and general" and “Other, net” lines on the consolidated statements of comprehensive income.
[2] The tax effect on all adjustments is calculated at the applicable statutory rate.

Reconciliation of Non-GAAP Financial Measures

	Three months ended December 31,		Twelve months ended December 31,	
	2025	2024	2025	2024
Reported GAAP Net Income	$ 16,220	22,920	$ 102,578	93,967
Adjustments:				
(Gain)/loss on sale of real estate investments[1]	—	(397)	(273)	572
Expense for merger and acquisition activities[2]	416	3,032	3,464	3,393
Tax effect of above adjustments[3]	(116)	(737)	(882)	(1,148)
Adjusted Net Income (non-GAAP)	$ 16,520	$ 24,818	$ 104,887	$ 96,784
Reported GAAP Diluted Earnings Per Share	$ 0.45	0.68	$ 2.92	2.87
Adjustments:				
(Gain)/Loss on sale of real estate investments, net of tax	—	(0.01)	(0.01)	0.01
Expense for merger and acquisition activities, net of tax	0.01	0.07	0.08	0.07
Adjusted Diluted Earnings Per Share (non-GAAP)	$ 0.46	$ 0.74	$ 2.99	$ 2.95

[1] Included in the “Other, net” line on the condensed consolidated statements of comprehensive income.
[2] Included in the “Administrative and general” line on the condensed consolidated statements of income.
[3] The tax effect on all adjustments is calculated at the applicable statutory rate.

Reconciliation of Non-GAAP Financial Measures

$ in millions	Twelve Months Ended December 31,				
	2021	2022	2023	2024	2025
Funds From Operations (FFO)					
Operating Income	$111.2	$131.0	$149.4	$170.5	$177.5
Depreciation and Amortization	94.4	104.4	105.9	112.9	115.3
Gain on sale of non-utility properties	(7.5)	(6.2)	-	-	-
Impariment of Long-lived Asset	2.2	-	-	-	-
Share based compensation expense	4.2	4.8	4.6	5.6	6.4
Other Income/expense	2.1	2.0	2.3	-	-
(Gain)/Loss on Sale of Real Estate Investments (a)	-	-	-	0.6	(0.3)
Expenses for Mergers and Acquisition Related Activities (b)	-	-	-	3.4	3.5
Taxes on (a) and (b) above	-	-	-	(1.1)	(0.9)
Cash Taxes (Paid)/Received	(8.5)	(6.9)	(23.0)	0.6	(3.2)
Cash Interest Paid (1)	(62.6)	(68.3)	(67.5)	(73.3)	(79.4)
Total Funds From Operations (FFO)	**$135.6**	**$160.8**	**$171.7**	**$219.2**	**$218.9**
Total Balance Sheet Debt	$1,595.0	$1,655.9	$1,747.2	$1,829.7	$1,977.2
Adjustments:					
Cash and Liquid Investments	(10.9)	(12.3)	(9.7)	(11.1)	(20.7)
Asset Retirement Obligations	3.6	3.5	3.3	3.4	3.3
Postretirement Benefit Obligation	68.2	35.6	12.2	-	-
Total Debt	**$1,655.9**	**$1,682.7**	**$1,752.9**	**$1,822.0**	**$1,959.8**
FFO / Debt	**8.2%**	**9.6%**	**9.8%**	**12.0%**	**11.2%**

[1] 2021 and 2022 include additional amounts for capitalized interest of $4.4 and $4.6, respectively

We protect what's precious.

H2O America